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Shantung / Cheeloo
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British Section, Board of
Governors 1930 Apr-Dec

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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

(Incorporated by Act of Parliament Dominion of Canada)

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

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Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

Telephone : HOLBORN 5395.
Telegrams : ASIATIC, FLEET, LONDON
Cablegrams : ASIATIC, LONDON.
Codes : MISSIONS or C.I.M.

TRANSFER

as from

22, FURNIVAL STREET,
LONDON, E.C.4.

SHANTUNG

1-4-30.

INDEXED

(April 1, 1930)

Dear Mr. Gerside

Many thanks for yours of 20-3-30 with various enclosures, which through a good deal of light on the problem of the school of arts. You ask me to set forth fully and frankly any points in which our section disagrees with yours, and, as it has not yet expressed any opinion, I think it will be well for me to respond with notes on how the matter strikes me personally. Of course this is not the same thing as the view of the section, but as I told you last week the feeling which has so far been expressed is that of fear lest in any way the two sections should disagree and our anxiety to be in the fullest accord with you.

I think that in what I may have to say it is likely that I reflect the general idea over here, as my knowledge is derived mainly from discussions as meeting of the section, though some such meetings have been of the full board in New York.

In the first place then I do not feel competent to form an opinion about the school of arts, for I am a medical, and in-so-far as I have any experience as an educationalist it is in that field only. This is probably true of a good many members of our section, though of course not all. I have however studied the report on higher education, both in its draft and in its finished form, and was left with the sense that the school of arts was the weak point of the university, that it was spread too thin, offering too many courses with small classes and so tending to be expensive and inefficient. Please do not take this to mean that I condemn it, I do not know enough about such things to do so, but a sense of discomfort has certainly been aroused in me which discussions at board meetings have not reduced. The school has generally been presenting a deficit, I speak in general terms and without reference to anything but a very doubtful memory, and we have often been deeply troubled as to how things were to be carried on. When the correlated programme was put out first the resolutions sent home roused anxiety here as they suggested to us that all would go on just as before except that there would be a number of new courses and therefore much increased cost. I have an idea that your section felt somewhat the same about that. That is, briefly, the background of my thinking on the subject.

Then came the troubles of last autumn, following on most self-sacrificing efforts on the part of Dr. Li to reduce costs especially in that school. They led to his resignation, and all the information which we got suggested that this was largely due to his staff not backing him up, particularly the arts staff. Of course this would not be true of all, but there does seem to have been a most regrettable disunion in that school, and at least

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22, FURNIVAL STREET,

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something which could hardly be called by any other name than disloyalty. I admit that our data are small and the impressions conveyed to my mind may be ill-founded and entirely wrong - I am quite prepared to find that such is the case, but again anxiety was considerable, and I was almost relieved to hear that the school was closed till the autumn and might take a new form when it was reopened.

Now comes yours letter and your draft memorandum. Again let me repeat that I feel that the school of arts is the child of the North American section, it is you who have nurtured it and you feel for it in a way which we do not. Also you provide it with funds and staff in a way which we do not, and consequently I am quite prepared to acquiesce in action which your section wishes even though I may not feel quite ~~an~~ happy about it, especially as I have no expert knowledge of such schools. Please take all I have said and may yet say with this in view, but inasmuch as I do care for the school I wish to do what I can to help it and a frank discussion may be of use for this purpose, it is only with that object that I venture on criticism in which my colleagues here may not at all agree with me.

The memo. you send seems to me to be an excellent restatement of what both sections have been saying ever since the rural programme was produced. I agree with it, but confess to having always had a feeling that it said a good deal and did not mean very much. I am still entirely in the dark as to what effect the rural programme can have on any of the schools, and I asked Mr. Cressy the other day, when he was here, to try and tell us on some future occasion just what its effect would be. I note that you say there would be no abolition of existing courses, and when I study the list of them I cannot suggest any which should go, and yet - I cannot escape the feeling that there are too many and that in practice the rural programme will simply mean the addition of a few more, and with that of course a great increase of cost. I agree with you ~~that~~ that some students will continue to take a more old-fashioned course for various good reasons, but then what comes of coordination? Your memo. seems definitely to expect some extra courses at least in addition to a change of direction in all, though I do not know what I mean by that phrase.

Perhaps I may clear my own mind and contribute something of use by turning to the school of medicine. As you say there could be no material modification in its curriculum, but I think there should be a good deal in its method. The tendency of a good school is to lead its students to use the best and latest methods, and in so doing there is a grave risk lest they become so dependent on them that they cannot work without them. For rural work they will have to do this to some extent at least, and while I would not advocate the omission of any such training I am clear that there should be constant emphasis on the danger of becoming a slave to apparatus, and the need for developing resource and power of extemporization. I doubt there being any need for specialised members of the staff for this purpose

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LONDON, E.C.4.

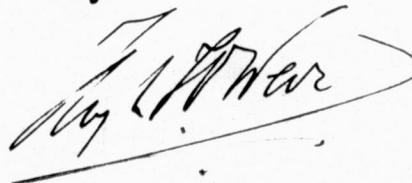
the important thing is for each and all to watch the emphasis and to see to it that each student can stand on his own feet without much of a laboratory, no easy job that, but I think they can do it and what you say of work outside the campus is most important in this connection. For instance, the first aid unit which went off to help in one of the civil wars might well have done more for the students attached to it in the way of fitting them for rural work than many months bookwork.

I suspect that something of the same kind can be done with the school of arts, though my ignorance forbids me suggesting just how to do it, but it does look to me as if some real reorganization might be necessary there. This is the more impressed on me by the facts of the autumn troubles. The medical school remained intact and helped to save the situation, both staff and students were united and content, apparently. In the school of arts agitators seem to have been few and these sent from outside for the purpose, but it is noteworthy that they entered that school and not the school of medicine, as if they thought it would be easier material. Further there does not seem to have been the same unity and harmony about the staff either. Consequently I cannot help feeling that a complete break may be absolutely necessary and indeed very desirable. Of course it is only the folk on the spot who can judge of that, and I fully appreciate your anxiety on the subject, but time for discussion is not a bad thing in such a case.

I gather that you have a good deal more information as to what is in the minds of those at Cheeloo than we have, but so far as I can judge from what has reached me they do not mean to move too rapidly, and your cable is bound to hold them up for the present at any rate. If I am at all right in my estimate of the internal troubles of both staff and students a fresh start after a break is much to be desired and we shall have time to work it out and plan for any reorganization which may be desirable. In any case you will be able to talk things out with Mr. Cressy and learn just what the Council for Higher Education think of it all.

Have I overstated the case against the school of arts? If so forgive me it is only done with the desire to help it and no one shall be more pleased than I to learn that I am wrong about it. I am really keen that there should be effective correlation leading to more efficiency and more economy, and I know all you folk are the same, it is by pooling out thoughts that we shall arrive at the best method of doing it.

Yours truly



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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA

Telephone: HOLLIBORN 333
Telegrams: S.C.U. (S. C. UNIVERSITY)
Cable: S.C.U. (S. C. UNIVERSITY)

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Harold G. Ford, G.R.S. (Secretary)
Hon. Treasurer
Hon. H. Wain, M.A. (Member)
Hon. Secretary
Mr. E. C. Goss, Hon. Secretary

APR 1
1930

2, FLEET STREET,
LONDON, E.C. 4

The important thing for you and all to whom you are writing is to get
to it as soon as possible and attend on the day without delay. The
Laboratory, no easy job that, but I think you will find it very
of work outside the country is most important. It is a matter of
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of little else that will help you in your work.

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3rd. April, 1930.

SHANTUNG

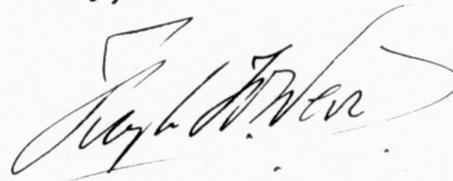
TRANSFER

B.A. Garside, Esq.,
China Union University,
150, Fifth Avenue,
New York City,
U.S.A.

Dear Mr. Garside,

No sooner had I posted my last letter to you than I received the minutes of the Managers' meeting with the covering letter from Shields and other documents, which, I understand, were also sent to you at the same time. These have given us a good deal of the data we needed, and as the situation was so urgent, we have arranged an emergency meeting of the Section for Friday, April 11th. I shall have your letter and minutes and previous communications as well as these to put before the Section. I think it extremely probable that we shall have to postpone a good deal of the business and meet again on April 24th. as already arranged, but, of course, that depends on how we get on. I fear there will not be time for an interchange of information between our meeting on the 11th. and the later one - if we hold it - but I will let you know as soon as possible what does happen, and if we come to any conclusions.

Yours truly,



Hon. Secretary.

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SHANTUNG

TRANSMIT

Shantung Christian University
Yenching University

April 5, 1930

Mr. F. H. Hawkins,
London Missionary Society,
London, Eng.

My dear Mr. Hawkins:

Let me acknowledge receipt of your letter of March 21. I have also received Dr. Weir's letter of March 22 with which he enclosed a mimeographed copy of Miss Miner's letter to Mrs. Carr.

I feel that the British Section has done the wise thing in waiting until your meeting on April 24 before taking any further action in regard to the various problems at the University, particularly the question of reorganization and registration of the Arts College. In reporting by cable to the British Board the actions taken by the Executive Committee of our North American Section, we had no thought whatever of urging the British Section to take similar action or, for that matter, to take any action whatever. The report was made simply because we considered it both courteous and desirable to keep the British Section fully informed of what the North American Section was doing.

I have been interested to note in later correspondence from the field that while our Cheeloo delegates were in Shanghai at the Council of Higher Education meeting they consulted with the Ministry of Education concerning registration at Cheeloo. Evidently the Minister of Education encouraged the University to go ahead with registration of the Medical School separately, leaving the registration of the Colleges of Arts and Science to some undetermined date in the future. It is difficult to estimate from the brief mention made of this discussion just how fully the Minister of Education was informed of the actual situation at the University and the quality of work being done by the Colleges of Arts and Science, and how far he was influenced by the hostile and unfair reports made by the Shantung Commissioner of Education. I am sure everyone will agree that our home boards here in the West can only fall in with the procedure recommended by the field board in matters of this kind. About the only thing we in the West can do is to take such steps as are necessary to convince ourselves that the actions proposed represent the mature judgment of the field authorities, reached after all the factors in the situation have been given careful and dispassionate consideration.

I have before me a memorandum to the effect that we have not as

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Mr. Hawkins-2

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yet received from your office the final accounting which we understood you were going to send us in connection with Mr. Band's outgoing expenses to Yenching. You will remember that on November 4 you stated that "As soon as we hear what expenses in connection with his travel have been paid in China, I will send you an account". I have no doubt that this accounting has been held up by a delay in obtaining information from China and am simply mentioning the matter so that it will not be overlooked.

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Very cordially yours,

B. A. Carside

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SHANTUNG

TRANSFER

Shantung Christian University

April 4, 1930

Dr. Hugh H. Weir,
22, Furnival Street,
London, E.C.4,

My dear Dr. Weir:

Let me acknowledge receipt of your letter of March 22 with which you enclose a mimeographed copy of Miss Miner's letter to Mrs. Carr. *dated 2/4/30*

As I have already written you, I certainly feel that the British Section is wise in deferring action on the pending Cheeloo matters until the April 24th meeting. I am afraid that our cable was so worded that it may have given the impression that the North American Section was urging the British Section to take too hasty action. Our purpose in sending the cable was, of course, primarily to keep the British Section informed of the attitude and proposals of the North American Section.

I know that everyone in the North American Section is solicitous that solutions be worked out in China which will be for the best interests of all departments of the University. Certainly no one would wish any action taken which would benefit the Arts College at the expense of the other departments of the work. The important thing is the well being of the University as a whole.

I have not as yet made final arrangements for my passage to England although I have applications in on a number of lines and have one or two tentative reservations. Apparently the entire American public is seeking to cross the Atlantic between the fifteenth and thirtieth of June. I am somewhat doubtful whether I shall be able to get to London before June 28, but will try to be there on that date. It is very kind of you to suggest that I might spend a part of Sunday, June 29, in your home. I would very much welcome such an opportunity for some unhurried talks with you before the meeting on June 30. Within a short time I have completed my travel arrangements and will then send you definite information.

When I mentioned to Mrs. Carr in my letter of March 14 that I would be glad to spend any necessary time on July 1 and July 2 for such discussions as we might wish to have, I did not have in mind any definite questions to be taken up at that time. My thought was rather that I would be glad to hold the two days open for any matters you or Mrs. Carr or others might wish to take up. Please do not take any steps to modify your own en-

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Dr. Weir-2

4-4-30

agements for these two days further than you may find necessary to take up any matters you and Mrs. Carr may already have in mind.

Very cordially yours,

B. A. Carvide

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SHANTUNG

TRANSFER

Shantung Christian University

April 11, 1930

Dr. Hugh H. Weir,
22, Furnival Street,
London, E.C.4,

My dear Dr. Weir:

Let me thank you warmly for your letters of March 29 and April

4.

We are very glad indeed to have your frank comments on the problems now affecting Cheeloo, particularly as regards the reorganization of the Colleges of Arts and Science. As I read your comments I am impressed by the fact that there seems to be no real difference between the viewpoint you express and that held here in North America. We are all genuinely interested in the steady forward march of the University as a whole, and would deprecate any thought of pushing ^{the} interest of any department or college at the expense of the rest of the institution. It would be particularly disastrous if the two Sections or the cooperating Mission Boards should begin to think primarily in terms of the support they may be giving to certain parts of the University, rather than in terms of the well being of the University as a whole. I personally would be greatly distressed if any of us began to say, one to the other, "That's your department, and this department is mine". During the twenty-six years since Shantung Christian University was created we have learned to think in terms of the united enterprise rather than its separate elements. If anything the North American Section has done, or anything I have written during the past month or two, has given the impression that we are more interested in the Colleges of Arts and Science than in the other departments of the University, the fault has lain in my inaptitude of expression rather than in any such attitude as this in the North American Section or in my own thinking.

We are very happy to have Mr. Cressy with us here in New York City. During the five days he has been here he has been so busy getting established, consulting with the secretaries of his own Mission Board, and making a few preliminary contacts that I have not had as much opportunity as I should have liked to talk over many matters with him. I expect to see him later this morning and to have an opportunity for a long talk with him as to the various problems Cheeloo is facing. In particular, I wish to get his judgment on two points:- first, the question of separate registration of the School of Medicine versus that of the registration of the University as a whole; and second, the reorganization of the Colleges of Arts and Science so as to allow them most effectively to do the work contemplated

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for them under the new correlated program.

We have just received Dr. Shield's letter of March 14, together with the minutes of the meeting of the Cheeloo Board of Directors held on March 5-7. As yet I have had an opportunity to go over this material only hastily. I note that the Directors did not take any final action on the budget for 1930-31, but merely referred the budget back to the University Finance Committee to be revised and brought before the next meeting of the Board. From the phraseology of action #898, and from Dr. Shields' comments on the budget, it is not at all clear as to when we may expect to receive detailed figures as to the proposed budget for 1930-31. I had been hoping that these figures would be in hand in time for consideration by the two Sections at their meetings on April 24 and 25. It looks now as though the figures will not be in hand in time for consideration by these Sectional meetings. That will probably mean that the budget cannot be acted on until the annual meeting in London on June 30. This date would be very late indeed for the Governors either to indicate the necessity for any material reductions in expenditure, or to inform the field of any additional income for which plans are not made in the budget as drawn by the field. It will, however, be very advantageous to have the budget considered and acted upon by the Governors as a whole rather than by the two Sections independently.

I am confident that there is no cause for any anxiety whatever lest there might be any clash between the viewpoints of the British Section and the American Section on these problems Cheeloo is now facing. I believe that a free interchange of viewpoints and opinions will show that we are all in substantial agreement, and that if we see differently on minor details a discussion of these differences will soon indicate the way to a solution satisfactory to us all. I have often had an uneasy feeling that our North American Section is a little too prone to drift along from year to year without taking the trouble to think through the problems that come up and to form definite convictions of its own. A little more thought and activity is, on the whole, a very hopeful sign.

Very cordially yours,

B. A. Carside

BAG-H

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Stephens *20 copies* *Do not*
MS.
TERDENOMINATIONAL INSTITUTION UNITING 13 MISSIONARY ORGANISATIONS OF GREAT BRITAIN, CANADA & THE UNITED STATES

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22, FURNIVAL STREET,

LONDON, E.C.4.

INDEXED

14th April, 1930.

#2

B.A. Garside, Esq., A.M.,
Shantung Christian University,
150, Fifth Avenue,
NEW YORK CITY, U.S.A.

TRANSFER

Dear Mr. Garside,

We have had an emergency meeting of our Section, as I told you we should be doing, and I enclose the Minutes, from which you will see that while our discussion was, as I believe, extremely valuable, we did not get very far in the way of conclusions. Of course, we had a good deal more up-to-date information than was before your Executive Committee when it met on March 18th, as at that time you only had the cable from Dr. Shields, and we had then received the Minutes of the Directors and Dr. Shields' covering letter, together with other documents which he had enclosed. It is true that we had only one copy of all of these, but I was able to circulate to our Section beforehand an extract giving all the Minutes of essential importance in the consideration of the situation. We felt that your Executive Minutes of March 18th were in a real sense the basis of the first action which we needed to take, and this referred us to Minute No. 893 of the Directors. Although our Minute is somewhat differently expressed from yours, I think the significance of it is identical, and you will note that we did not take any specific action on your N.A.S.E.C. 212, because the information now before us showed that the reopening of the other Colleges in the autumn term, for which you asked, is definitely the intention of the Directors, and that the early steps suggested by your Minute are already being taken. Of course you did not know that when you passed your resolution.

On the subject of the separate registration of the School of Medicine we were entirely united in desiring that registration should be of the University as a whole if that be possible, and we quite realised that the existence of a registered School of Medicine might reflect undesirably on other Schools unregistered on the same campus, but we felt that there was equal, if not greater weight in the complimentary argument that a School

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APR 14

1930

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of Medicine effectively registerable and suffering the disabilities of non-registration because of other unregistrable Schools on the same campus might suffer even more seriously. Indeed, I think we are bound to envisage the possibility in such conditions of all the difficulties and troubles which have occurred inside the School of Arts and Science being transferred to the hitherto immune School of Medicine, and drastic action being taken by the Government against a School which might register and does not, while it might tolerate other Schools not yet capable of registration. Further, the opinion was expressed that the preliminary registration of the School of Medicine might facilitate the progress of the other Schools towards registration, and instances were given from past experience where such a course of events had been observed.

I think that all of your Governors are agreed with us that at present at any rate the School of Medicine is the most effective and, in some senses, the most present^vvaluable to the members of the University, and action which might destroy it completely would undoubtedly prejudice the other Schools.

We noted that in your letter of 19.3.30 to Dr. Shields you stated that your Executive Committee did not wish definitely to oppose separate registration if found necessary as a last expedient, and this entirely expressed our attitude, though we were perhaps more disposed to think that it might prove necessary, though we hope it will not. You will note that we have endorsed your request to the Field to notify us of their investigations before any action is taken.

On the subject of the Reorganisation of the School of Arts & Science, we did not express any definite opinion at the moment, and this I think was largely due to a feeling that in the first place the Field is proceeding along the lines which you desire, though it may be that the reorganisation proposed will be rather more drastic than some at least of your Executive Committee had hoped. The problem is such an extraordinarily difficult one that it seemed to us impossible to go further ahead than those on the field have already gone, and I think our general expectation is that we shall have to thrash this matter out together at the Annual Meeting in June. I admit that is late, but it hardly looks as if it would be practicable before then.

You will note that we are proposing to continue the business on the date originally arranged, April 24th, and I hope that we may have further communications from you before then, and that it may be possible for Mr. Henry Cochran to be present with us. I have heard from him, and he says^vis extremely improbable,

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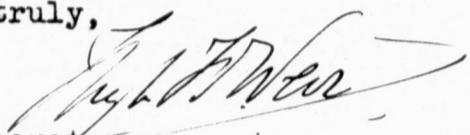
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1930

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but has asked me to let him know definitely about our meeting, and I am writing to him sending him the Minutes of this meeting and expressing the great hope that he will be with us.

Yours truly,


Hon. Secretary.

HHW/MR.

Many thanks for yours of A. A. 30 just received, I fear we had read your cable as asking us to take immediate action, I am glad to hear that we have not troubled you by our inaction.

We are looking forward greatly to seeing you.

J. H. W.

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APR 14
1930

- 3 -

but has asked me to let him know definitely about our meeting
and I am writing to him sending him the minutes of this
meeting and expressing the great hope that he will be with us.

Yours truly,

John G. ...

JHM/WHH

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UNIVERSITIES
APR 23 1930
JOINT OFFICE

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0839

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALME, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada)

Telephone : HOLBORN 5395.
Telegrams : ASIATIC, FLEET, LONDON
Cablegrams : ASIATIC, LONDON.
Codes : MISSIONS or C.I.M.

SHANTUNG

22, FURNIVAL STREET,
LONDON, E.C.4.

22nd. April, 1930.

B.A. Garside Esq.,
China Union Universities,
150, Fifth Avenue,
New York City, U.S.A.

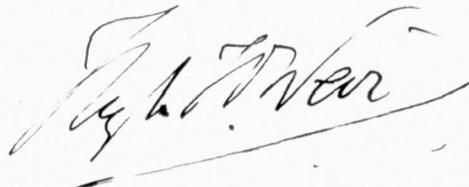
Dear Mr. Garside,

Many thanks for yours of 11/4/30, which has just reached me. I entirely agree with you, and I do not think that there is any risk of our two section disagreeing. I am quite sure that the fullest and freest interchange of opinion between us is the wisest possible thing. When, in a previous letter, I said something about the School of Arts and Science being more particularly the interest of the North American Section, I did not mean in any way that we did not desire to forward it as much as possible, but, rather, that so much of the origin and support had come from your section that there was a much closer relationship between your section and it than between ourselves and it, with the natural result that you have much more detailed information about it. The number of letters which come to us, apart from purely official ones, is quite small, and we do not see so many members of staff as you do ; consequently, you are much more in the full swing of information, and what I meant rather to say was that our section would desire to be guided, at any rate to some extent, by you, as you may remember we tried to be in the case of a request of the field board that the purpose of a certain sum in gold dollars should be changed - a matter about which we had not got the data - and we recorded our agreement, changing it later on.

It will, perhaps, be worth while for me to give you an extract from a letter which I have received to-day from Bishop Scott, in which he deals very briefly with the situation. This is the first guidance I have had from him on the subject.

I appreciate the difficulty of dealing with the budget at such a late date as June. One copy has reached me just now, but it appears to be the one which was referred back by the Directors, and, consequently, it is not yet ready for our consideration.

Yours truly,



0840

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

Telephone: HOI BOON 121
Telegrams: SHANTUNG UNIVERSITY
Cable: SHANTUNG UNIV

(Incorporated by Act of Parliament in Great Britain)

BOARD OF GOVERNORS:
R. M. Hawkins, M.A., (U.S.A.) Chairman
Business Section:
Harold James, M.A., (U.S.A.) Chairman
Harold G. Jones, M.A., (U.S.A.) Secretary
The Hon. Mr. Justice
Hon. H. Webb, M.A., (U.S.A.)
The Hon. Mr. Justice
The Hon. Mr. Justice

100, FIFTH AVENUE, NEW YORK CITY, U.S.A.

22nd April 1930.

B. A. Garbide Esq.,
China Union Universities,
150, Fifth Avenue,
New York City, U.S.A.

Dear Mr. Garbide,

I am very glad to hear from you and I do not think that there is any
risk of our two sections disagreeing. I am quite sure that the
fallout and present interchange of opinion between us is the wisest
possible thing. When, in a previous letter, I said something about
the School of Arts and Science being more particularly the interest
of the North American Section, I did not mean in any way that we
did not desire to forward it as main as possible, but, rather, that
so much of the origin and support and support from your section that
there was a much closer relationship between your section and it
than between ourselves and it, with the natural result that you give
much more detailed information about it. The number of letters which
come to us apart from purely official ones, in quite small, and we do
not see as any members of staff as you do; consequently, you are
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to say was that our section would have to be guided, at any rate to
some extent, by you, as you may remember we tried to do in the case of
a request of the field board that the purpose of a certain and
gold dollars should be cleared - a matter about which we had not
the data - and we recorded our agreement, clearing it later on.

It will, perhaps, be worth while for me to give you an extract
from a letter which I have received to-day from Bishop Goff, in
which he deals very briefly with the situation. This is the first
guidance I have had from him on the subject.

I appreciate the difficulty of dealing with the subject at such
a late date as this. One copy has reached me just now, but it
appears to be the one which was referred back by the directors, and,
consequently, it is not yet ready for our consideration.

Yours truly,

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MAY 1 - 1930
JOINT OFFICE

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Extract from a letter from the Rt.Rev.T.Arnold Scott,
Bishop in Shantung, to Dr.H.H. Weir, of the S.P.G., dated 31/3/30.
=====

....."As regards the Cheeloo Board of Directors we had an interesting and useful meeting. You will see that the proposed registration of the Medical School separately is conditional on it being found impossible to register the whole University. I hope the Governors will approve. Failing the registration of the whole, that of one part (and that the best part) may prepare the way for full registration.

The hoped-for Dean of Arts and Science is a good man, and I think, if he accepts, he will deal wisely with the "Rural" question. We all hate the word "Rural". What we want is to go on doing what we are doing, which has been, all along, training men for general usefulness, especially in smaller communities, not in great cities, but also to do it better. That is the essence of this new and unfortunate word."

(signed) T.ARNOLD SCOTT.

Bishop.

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Extract from a letter from the Rt. Rev. T. Arnold Scott,
Bishop in Shanghai, to Dr. H. H. Weir, of the S.P.G., dated 31/3/30.

....."As regards the Chinese Board of Directors we had an
interesting and useful meeting. You will see that the proposed
registration of the Medical School separately is conditional on
it being found impossible to register the whole University. I hope
the Governor will approve. Failing the registration of the whole,
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think, if he accepts, he will deal wisely with the "Rural" question.
We all hate the word "Rural". What we want is to go on doing what
we are doing, which has been, all along, training men for general
usefulness, especially in smaller communities, not in great cities,
but also to do it better. That is the essence of this new and
unfortunate word."

(Signed) T. ARNOLD SCOTT.

Bishop.



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SHANTUNG

Form 1256

Charge to the account of CHINA UNION UNIVERSITIES CENTRAL OFFICE

\$ _____

CLASS OF SERVICE DESIRED	
FULL-RATE	<input type="checkbox"/>
HALF-RATE DEFERRED	<input type="checkbox"/>
CABLE LETTER	<input type="checkbox"/>
WEEK-END LETTER	<input checked="" type="checkbox"/>
<small>Patrons should check class of service desired; otherwise the cablegram will be transmitted at full rates.</small>	

WESTERN UNION CABLEGRAM

NO.	CASH OR CHG.
CHECK	
TIME FILED	

NEWCOMB CARLTON, PRESIDENT

J. C. WILLEVER, FIRST VICE-PRESIDENT

Send the following message, subject to the terms on back hereof, which are hereby agreed to

INDEXED

TRANSFER
NEW YORK APRIL 26, 1930

WEIR ASIATIC LONDON (ENGLAND)

AMERICAN SECTION VOTES THAT WHILE PREFERRING UNITED REGISTRATION YET
 AUTHORIZES MANAGERS PROCEED SEPARATE REGISTRATION MEDICAL SCHOOL IF FOUND
 NECESSARY STOP THIS WOULD RENDER UNNECESSARY MANAGERS REPORT GOVERNORS
 RESULT THEIR INVESTIGATIONS BEFORE PROCEEDING SEPARATE REGISTRATION STOP
 DOES BRITISH SECTION CONCUR STOP IF SO SUGGEST WE CABLE FIELD THIS INFORMATION

CARLTON

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ALL MESSAGES TAKEN BY THIS COMPANY ARE SUBJECT TO THE FOLLOWING TERMS:

To guard against mistakes or delays the sender of a cable message should order it repeated, that is, telegraphed back to the originating office for comparison. For this, one-quarter the unrepeatable cable message rate is charged in addition. Unless otherwise indicated on its face this is an unrepeatable cable message and paid for as such, in consideration whereof it is agreed between the sender of the message and this Company as follows:

1. The Company shall not be liable for mistakes or delays in the transmission or delivery, or for non-delivery, of any message received for transmission at the unrepeatable-message rate beyond the sum of five hundred dollars; nor for mistakes or delays in the transmission or delivery, or for non-delivery, of any message received for transmission at the repeated-message rate beyond the sum of five thousand dollars, *unless specially valued*; nor in any case for delays arising from unavoidable interruption in the working of its lines; nor for errors in cipher or obscure messages.

2. In any event the Company shall not be liable for damages for mistakes or delays in the transmission or delivery, or for the non-delivery, of any message, whether caused by the negligence of its servants or otherwise, beyond the sum of five thousand dollars, at which amount each message is deemed to be valued, unless a greater value is stated in writing by the sender thereof at the time the message is tendered for transmission, and unless the repeated-message rate is paid or agreed to be paid, and an additional charge equal to one-tenth of one per cent of the amount by which such valuation shall exceed five thousand dollars.

3. The Company is hereby made the agent of the sender, without liability, to forward this message over the lines of any other company when necessary to reach its destination.

4. No responsibility attaches to this Company concerning messages until the same are accepted at one of its transmitting offices; and if a message is sent to such office by one of the Company's messengers, he acts for that purpose as the agent of the sender.

5. The Company will not be liable for damages or statutory penalties in any case where the claim is not presented in writing within sixty days after the message is filed with the Company for transmission.

6. It is agreed that in any action by the Company to recover the tolls for any message or messages the prompt and correct transmission and delivery thereof shall be presumed, subject to rebuttal by competent evidence.

7. Special terms governing the transmission of messages under the classes of messages enumerated below shall apply to messages in each of such respective classes in addition to all the foregoing terms.

8. No employee of the Company is authorized to vary the foregoing.

THE WESTERN UNION TELEGRAPH COMPANY
INCORPORATED
NEWCOMB CARLTON, PRESIDENT

CLASSES OF SERVICE

FULL RATE

An expedited service throughout. Code language permitted.

DEFERRED HALF RATE

Half rate messages are subject to being deferred in favor of full rate messages for not exceeding 24 hours. Must be in language of country of origin or of destination, or in French. This class of service is in effect with most European countries and with various other countries throughout the world. Full particulars supplied on application at any Western Union Office.

CABLE LETTERS

For plain-language communications. The language of the country of destination may be employed, if the cable letter

service is in operation to that country. Subject to delivery at the convenience of the Company within 24 hours if telegraphic delivery is selected. Delivery by mail beyond London will be made if a full mailing address is given and the words "Post London" are written after the destination. Rate is approximately one-third of the full rate; minimum 20 words.

WEEK-END LETTERS

Similar to Cable Letters except that they are accepted up to midnight Saturday for delivery Monday morning, if telegraphic delivery is selected. Rate is approximately one-quarter of the full rate; minimum 20 words.

0845

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

(Incorporated by Act of Parliament Dominion of Canada)

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALME, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

Telephone : HOLBORN 5395.
Telegrams : ASIATIC, FLEET, LONDON
Cablegrams : ASIATIC, LONDON.
Codes : MISSIONS or C.I.M.

SHANTUNG

TRANSFER

22, FURNIVAL STREET,
LONDON, E.C.4.

28th April, 1930.

#2

B.A. Garside, Esq., A.M.,
Shantung Christian University,
150, Fifth Avenue,
NEW YORK CITY, U.S.A.

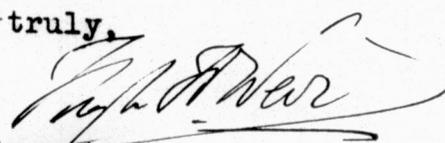
Dear Mr. Garside,

I am enclosing a batch of notices of the Annual Meeting for you and the members of the North American Section (I hope I have got them right and not overlooked any changes - if so I hope you will be able to make suitable alterations - I enclose one or two blank copies in case). I am also enclosing the notice to those who are to be present with us as proxies.

I hope you will impress upon all your members the importance of giving written proxies to one or other of those who are present, or whoever else they choose to appoint, or forward the same to me so that we may have them at the meeting. I take it that probably some at least of the proxies will be given to you as well as to the other representatives you have mentioned, and as I believe Mr. Cressy will be in this country, it might also be a good thing if someone agreed to give him a proxy. We propose to ask him to attend in any case.

I hope to be sending the Minutes of the meeting we have just held and the necessary letters very shortly, but they will probably not be ready to catch this mail.

Yours truly,


Hon. Secretary.

HHW/MR.

P.S. Will you kindly send us a list of the addresses of members of the North American Section and their proxies?

0846

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA

Telephone: HOBORN 3707
Telegrams: ASIATIC LIBERTY LONDON
Telegrams: ASIATIC LONDON
Code: MISSIONS of C.M.

(Incorporated by Act of Parliament in Canada)

BOARD OF GOVERNORS:

Mr. H. HAWKINS, Chairman
Hon. Treasurer: Mr. G. J. JONES, C.B.E., C.A.I., F.R.M.S.
Hon. Secretary: Mr. H. W. WAIN, M.A., M.B., B.S.P.O.
Mrs. J. C. GARR, Hon. Organizing Secretary

37, BURNIVAL STREET,
LONDON, E.C.4.

28th April, 1930.

Dear Mr. Garfield,
Shantung Christian University,
150, Fifth Avenue,
New York City, U.S.A.

I am enclosing a batch of notices of the Annual Meeting for you and the members of the North American Section (I hope I have got them right and not overlooked any changes - if so I hope you will be able to make suitable alterations - I enclose one or two blank copies in case). I am also enclosing the notice to those who are to be present with us as proxies.

I hope you will impress upon all your members the importance of giving written proxies to one or other of those who are present, or whoever else they choose to appoint, or forward the same to me so that we may have them at the meeting. I take it that probably some at least of the proxies will be given to you as well as to the other representatives you have mentioned, and as I believe Mr. Greasy will be in this country, it might also be good thing if someone agreed to give him a proxy. He proposes to ask him to attend in any case.

I hope to be sending the minutes of the meeting we have just held and the necessary letters very shortly, but they will probably not be ready to catch this mail.

Yours truly,

Hon. Secretary.

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MAY 6 - 1930

Will you kindly send us a list of the addresses of members of the North American Section and their proxies?

7480

25404

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALMÉ, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH. H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada)

Telephone : HOLBORN 5395.
Telegrams : ASIATIC, FLEET, LONDON
Cablegrams : ASIATIC, LONDON.
Codes : MISSIONS or C.I.M.

SHANTUNG
TRANSFER

22, FURNIVAL STREET,
LONDON, E.C.4.

30th April, 1930.

B.A. Garside, Esq., A.M.,
Shantung Christian University,
150, Fifth Avenue,
NEW YORK CITY, U.S.A.

Dear Mr. Garside,

I enclose the Minutes of the meeting of our British Section just held, and the covering letter to Dr. Shields. I have written primarily to him this time, as you see, because all the important items concern his Minutes.

I read to the Section the preliminary draft docket which I sent to you the other day, and although we did not take any formal action it was in general approved. We hope to get down to the Rural Programme question as early as possible and to spend plenty of time over it. The problem is an extraordinarily difficult one, and we seem to be very much on the horns of a dilemma. However, I believe we shall find a right way out. I am inclined to think that the enclosed extract from a letter I have just received from Bishop Scott expresses the whole thing extremely well and is very much in accord with what you wrote in your draft memorandum on the subject. I am gradually coming to feel that the matter is developing into a question of finding a suitable formula which will enable any necessary modifications to be made, while saving the face of the alumni who fear that ruralisation is synonymous with lack of culture. As I write this, it occurs to me that the very word itself is almost a way out, for culture in its natural sense is very strictly rural.

I am looking forward much to seeing you.

Yours truly,

Hon. Secretary.

HHW/MR.

See "Minutes - Bd. of Governors" 4/24/30

0848

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

Telephone: HOLBORN 2322
Telegrams: ASIATIC, KILLET, LONDON
Cablegrams: ASIATIC, LONDON
Code: MISSIONS of C.M.

(Incorporated by Act of Parliament, Dominion of Canada)

BOARD OF GOVERNORS:

Mr. H. Hawkins, LL.B., U.S.S.I.C.R. (Chairman)
British Section:
Harold Baines, M.D., F.R.C.S., Chairman
Harold G. Jupp, C.M.B., C.A. (F.R.M.)
Hon. Treasurer
Hon. H. Wain, M.A., M.B. (S.P.O.)
Hon. Secretary
Mr. J. C. Carr, Hon. Organizing Secretary

32, FURNIVAL STREET,
LONDON, E.C.4.

30th April, 1930.

B.A. Garside, Esq., A.M.,
Shantung Christian University,
150, Fifth Avenue,
NEW YORK CITY, U.S.A.

Dear Mr. Garside,

I enclose the Minutes of the meeting of our British Section just held, and the covering letter to Dr. Salsida. I have written privately to him this time, as you see, because all the important items concern his Minutes.

I read to the Section the preliminary draft booklet which I sent to you the other day, and although we did not take any formal action it was in general approved. We hope to get down to the main programme question as early as possible and to spend plenty of time over it. The problem is an extraordinarily difficult one, and we seem to be very much on the horns of a dilemma. However, I believe we shall find a right way out. I am inclined to think that the enclosed extract from a letter I have just received from Bishop Scott expresses the whole thing extremely well and in very much in accord with what you wrote in your draft memorandum on the subject. I am gradually coming to feel that the matter is developing into a question of finding a suitable formula which will enable any necessary modifications to be made, while saving the face of the alumni who fear that translation is synonymous with lack of culture. As I write this, it occurs to me that the very word itself is almost a way out, for culture in its normal sense is very strictly racial.

I am looking forward much to seeing you.

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UNIVERSITIES
MAY 10 1930
Hon. Secretary
JOINT OFFICE

H.W. Jupp

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INDEXED

30th April, 1930.

Dr. R.T. Shields,
President's Office, Cheeloo,
TSINAN, Shantung, China.

Dear Shields,

I enclose the Minutes of our further meeting of the British Section just held, and you will see that we cleared off a good deal of business, most of it of a fairly simple nature. There are, however, a few points in connection with your Directors' Minutes to which I should make reference.

In the first place, I should like to report to you in a definite and separate way our Minute No. BS-261 on Minute No. 896:

AGREED to accept with great regret the resignation of Dr. Shields from the Vice-Presidency and to express to him the deep appreciation felt by the Section for the way in which he has faced a serious and very difficult situation and for the courage and skill with which he has steered the University through a time of very great crisis.

Our Section is really most enthusiastic in its recognition of the debt it owes to you for what you have done. It fully recognises that this has been a very difficult and in many ways an uncongenial task, and that your interests are quite naturally in the School of Medicine and in the work of teaching in it, and we all fully understand how anxious you are to get back to that work. At the same time we cannot but regret most sincerely that you find it necessary to do so, and we are filled with anxiety as to who can take the post.

The Budget. You will note that I am instructed to correspond with you about the Budget. Our Governors were distinctly perturbed at the proposal to put into the Budget salaries for Military and Party Instructors. To what extent we should be prepared ultimately to consider the matter I do not know, but I think from the discussion that took place it is perfectly clear that should such

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items be put in the Budget and should the Budget be duly passed, there will be no prospect whatever of mission funds from this country being available for these particular items.

In connection with the Budget, I have received one copy of it as presented to the Board of Directors, at least it appears to be that, but I suppose we must wait until we are able to see it in an approved form and that means that it will have to come up for consideration at the Annual Meeting in June. The delay is unfortunate, but I quite appreciate that it cannot be helped, and in any case there are great advantages in having the Budget considered at the ensemble meeting rather than by the two Sections separately.

The next point in your Minutes which requires consideration is 899. Re-Organisation of the Board of Directors. On this our Section felt that it could not at the moment take any action, and it instructed me to take up two points with you. May I preface them by saying that with the information at our disposal we were entirely satisfied with those proposed in Section 2 as Co-opted Members, but while this list is in every way satisfactory we did not feel happy as to the statistical proportions. We understand that the re-organisation is proposed in order to give a two-thirds Chinese majority. So far so good, but the method of doing that suggested also gives quite a strong majority to the combined alumni and co-opted members, i.e. it puts the mission representatives in a minority. With the co-opted members at present suggested there should be no difficulty, but a constitution of this kind has got to look to the future, and with these figures it would be perfectly possible for all trace of Christianity to be removed from the University at no very distant date. Consequently, our Section wishes to suggest to you that the figures be modified as follows, to give mission representatives 8 foreign and 5 Chinese, Alumni 5 and Co-opted Members 7, which would leave the same number of Chinese, but give a mission majority instead of a minority. I recognise that there may be good reasons against this, of which you are cognisant, but if so we should like/have them, and I feel that they would need to be pretty strong ones to overcome the points which I have expressed.

The other point about the Board of Directors on which our Section wishes further information is the real significance of the word "honorary" in the third Section. We imagine that it probably means that these gentlemen will be asked to sit with the Board and take part in discussions but without a vote, and in such a case I think that we should probably be prepared to agree. Indeed, we quite appreciate that there are good reasons for making such an arrangement, but we do feel that there is a necessity for some definition of that word "honorary", for the giving of a vote to those who may have no interest in religion, and some of whom at the present moment are definitely anti-Christian, would be a

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APR 30
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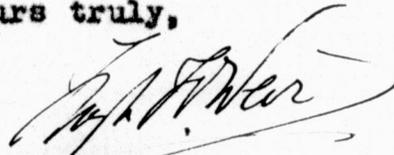
very serious step. Indeed, I am not quite sure but that it would be an infringement of our Charter.

There is yet one more point on which we want information, on your minute No. 905. The Governors would very much like to know something more about the letter from Mr. F.C. Cheng, and still further to hear from you as much as possible of the efforts of the sub-committee appointed to interview him. We are all very troubled about the attitude of the alumni; though in one way we sympathise with them greatly; any data which we can get which will help us to understand their position and appreciate it even more fully would be most welcome to us.

The Section very much hopes that it will be possible for you to let us know the result of the enquiries which you are making into Minute 892 about Registration, in time for the Annual Meeting, and give us as full information as possible. I expect you would in any case do this, but time is getting short, and in order that the discussions on June 30th may be fully effective, it is very desirable that we should have our information as up-to-date as possible, especially on this most crucial matter.

I am writing this covering letter primarily to you this time, as the important business all concerns your Minutes, and I am sending copies of it to Dr. Armstrong and Mr. Carside.

Yours truly,



Hon. Secretary.

HNW/MR.

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SHANTUNG

TRANSFER

Shantung Christian University

April 30, 1930

Dr. Hugh H. Weir,
22, Furnival Street,
London, E.C.4,

My dear Dr. Weir:

I am enclosing herewith a copy of the minutes of the meeting of the North American Section held on April 25, together with a copy of a long covering letter I have just written Dr. Shields. Under separate cover we are sending you 25 more copies of the minutes for distribution to the members of the British Section.

My letter to Dr. Shields has discussed at great length all the matters taken up by the Section, so it is unnecessary for me to add any further comments. We were very much gratified that we received a supply of the minutes of the April 11 meeting of the British Section in time for study by the North American Section at the April 25 meeting. I also distributed to all members of the Section mimeographed copies of your covering letter of April 14.

I hope all the actions taken on April 25 are in line with the judgment of the British Section. As regards the matter of registration, our North American Section felt that since no recommendations had yet come from the Board of Directors in regard to separate registration of the Medical School, and since it would be difficult for the Section to hold another early meeting to consider any recommendations the Directors might send, the wisest course would be to place full authority in the hands of the Board of Directors to proceed with separate registration at their own discretion if they find such action is necessary.

The Section instructed me to communicate this action to you by cable and I accordingly sent you the week-end cable letter on April 26, a copy of which is attached hereto. Mr. Cressy feels that the Board of Directors may find it necessary to move forward as rapidly as they can if any progress toward registration is to be made before the opening of the autumn semester at the University. We did not wish, however, to send any cablegram to the field quoting the action of the North American Section until we are sure that the British Section concurs in our proposal that full authorization to proceed be left in the hands of the field board. From the letters you have sent us I infer that the sentiment in Great Britain would not be adverse to authorizing the Directors to proceed with separate registration of the Medical School without referring the matter back to the Governors for final approval, and that the last paragraph of your action

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BS-254 was included primarily to bring your action into agreement with that of the Executive Committee of the North American Section passed on March 18.

No doubt we will be receiving a cablegram from you within the next few days informing us whether or not the British Section concurs in this action of the North American Section. If you do concur I will send a cablegram to Dr. Shields, and I presume that you will also cable at the same time.

Let me acknowledge also your second letter of April 14 with which you enclose an outline of the docket for the annual meeting. It seems to me that the list of items you have suggested is quite complete and that the order should prove a satisfactory one. We are hoping that Mr. Cressy will be able to attend the meeting and to lead the discussion relative to the correlated program. I note that item 10 is phrased "Cooperation in the Work of the Committee for Christian Colleges". This is perhaps intended to cover the larger question of cooperation of Cheeloo in the correlated program. If you did not intend item 10 to include both of these matters you might wish to sub-divide the item accordingly.

I believe that the minutes of the April 25 meeting of the North American Section will give you full information as to all matters now pending here in America.

If I can be of assistance in any way in preparing material for the annual meeting please let me know.

Very cordially yours,

B. A. Casside

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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

(Incorporated by Act of Parliament Dominion of Canada)

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section:

HAROLD BALME, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

Telephone : HOLBORN 5395.
Telegrams : ASIATIC, FLEET, LONDON
Cablegrams : ASIATIC, LONDON.
Codes : MISSIONS or C.I.M.

22, FURNIVAL STREET,
LONDON, E.C.4.

2nd. May, 1930.

SHANTUNG
TRANSFER

INDEXED

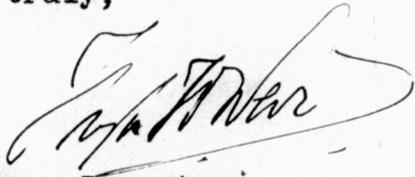
B.A. Garside Esq.,
Shantung Christian University,
150, Fifth Avenue,
New York City, U.S.A.

Dear Garside,

I have received your cable of 28/4/30 and have consulted with Mr. Hawkins about it. In view of the minute passed by our section meeting on April 11th. and the attitude then expressed, it is quite clear that our section does not concur in this more recent action taken by yours and there does not seem any prospect that it would do so, so that it is not worth while summoning another meeting for the purpose. Of course, we do not know what reasons moved you in modifying your resolution, but there would certainly be very strong opposition in our section to any such action, and, consequently, we are not sending a cable.

I hope that you have not sent one pending action on our part, but I gather from your cable that you have not.

Yours truly,


Hon. Secretary.

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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

Telegrams: ASIATIC MISSIONS LONDON
Cablegrams: ASIATIC MISSIONS LONDON
Codes: MISSIONS OF C.M.S.

(Incorporated by Act of Parliament, Dominion of Canada)

32, FURNIVAL STREET,
LONDON, E.C.4.

Sml. May, 1930.

BOARD OF GOVERNORS:

Mr. H. HAWKES, LL.B. (V.), M.S. (Chairman)

British Sections:

Harold BARNES, M.D., F.R.C.S., Chairman

Harold G. JONES, C.B.E., C.A., (F.R.S.)

Hon. Treasurer

Hugh H. WARR, M.A., M.B. (S.R.S.)

Hon. Secretary

Mr. A. C. CARR, Hon. Organising Secretary

B.A. Garaidh Esq.,
Shantung Christian University,
150, Fifth Avenue,
New York City, U.S.A.

Dear Garaidh,

I have received your cable of 28/4/30 and have consulted with Mr. Hawkins about it. In view of the minute passed by our section meeting on April 11th, and the attitude there expressed, it is quite clear that our section does not concur in this more recent action taken by yours and there does not seem any prospect that it would do so, so that it is not worth while summoning another meeting for the purpose. Of course, we do not know what reasons moved you in notifying your resolution, but there would certainly be very strong opposition in our section to any such action, and, consequently, we are not sending a cable.

I hope that you have not sent one pending action on our part, but I gather from your cable that you have not.

Yours truly,

Hon. Secretary.

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SHANTUNG

TRANSFER

Shantung Christian University

May 9, 1930

Dr. Hugh H. Weir,
22, Furnival Street,
London, E.C.4

My dear Dr. Weir:

Let me acknowledge receipt of your letter of April 28 with the enclosed batch of notices to the members of the North American Section relative to the annual meeting.

I am today mailing these notices to all members of the North American Section, together with a covering letter listing the names of the representatives of the North American Section who are expected to be present in London, and asking each member of the Section who does not plan to attend the annual meeting to prepare written proxies appointing someone to represent them on the occasion of the annual meeting. I presume that the simplest procedure in handling these proxies will be for me to keep them together here in the office and to present them to you or to the Board after my arrival in London. If, however, it would simplify matters for the individual members to mail their proxies to you direct, or for our office to mail these proxies to you in batches as they are received from the members of the Section, I would be glad to follow either of these courses of procedure.

I am enclosing herewith, as you request, a list of the addresses of the members of the North American Section. When I have heard from all members of the Section I will send you a list showing the proxies appointed by each member.

I note that you have addressed a letter to Dr. Downs as one of the prospective representatives of the North American Section. I am afraid, therefore, that I have failed to pass on to you the information that Dr. Downs finds he will not be able to attend the Shantung meeting because his plans are such as to prevent his arriving in London until the end of the first week in July.

BAG-H

Enc.

Very sincerely yours,

B. A. Barside

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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALME, M.D., F.R.C.S., Chairman.

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Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.)
Hon. Secretary.

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Codes : MISSIONS or C.I.M.

SHANTUNG

22, FURNIVAL STREET,
LONDON, E.C.4.

TRANSFER

14th May, 1930.

ack 5/29/30

BA. Garside, Esq., A.M.,
Shantung Christian University,
150, Fifth Avenue,
New York City, U.S.A.

Dear Mr. Garside,

Many thanks for yours of 30.4.30. with your Minutes of 25.4.30. and their appended documents and a copy of your letter to Dr. Shields. I am most grateful to you for sending them all and your letter is most interesting reading.

I am a little troubled in mind because I thought that our resolution of April 11th would lead you to feel that we should not approve the registration of the Medical School without further information, and you have interpreted it the other way. Consequently I am taking up with Dr. Balme and Mr. Hawkins the question of whether we should try to have another meeting of our Section with a view to bringing up that question. Frankly I do not know that it is likely to be much used, for the forces opposed to registration have seized on this opportunity vigorously.

You will have noted that we were prepared to accept Shields' resignation, though with regret. I think we should entirely endorse all that you have said, and if he could be persuaded to stay on we should rejoice, but we felt it was no good trying to urge him.

I am interested to note that you have taken practically the same line on the subject of the Reorganisation of the Board of Directors as we have, though we have put it rather in the form of a question than of a minute, that being perhaps in accordance with our usual habit.

Your statement on the Ruralised Programme at Cheeloo strikes me as a very fine document, and I almost think it would be worth while our having a meeting of our

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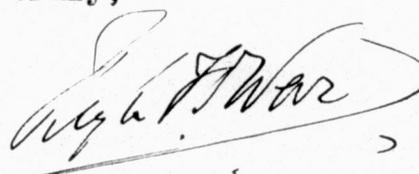
Section merely to express our endorsement of it, though it may be that others will not go so far as that, and I do not know that we shall meet. My point is that you have succeeded in so expressing the matter as to make the document of real help to those in China who are trying to reconcile the alumnus opinion.

I must just say again how much I regret that we did not send you a cable in answer to yours of April 26th. I think I have made the reason for it clear, but in view of your letter I realise that my failure to do so probably caused you a good deal of inconvenience, and I am extremely sorry.

I note what you say as to dividing up the "Cooperation in the work of the Committee of Christian Colleges" and the "Cooperation in the Correlated Programme" and will try to meet your view in this way.

Looking foward to seeing you,

Yours truly,



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it may be that others will not go so far as that, and I
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did not send your cable in answer to yours of April 28th.
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of your letter I realize that my failure to do so probably
caused you a good deal of inconvenience, and I am
extremely sorry.

I hope what you say as to dividing up the
"Cooperation in the work of the Committee of Christian
Colleges" and the "Cooperation in the Consolidated Programme"
and will try to meet your view in this way.

Looking forward to seeing you

Yours truly,

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SHANTUNG

INDEXED

TRANSFER

Shantung Christian University

May 19, 1930

Dr. H. H. Weir
22, Furnival Street
London, E.C. 4,
England

My dear Dr. Weir:

Let me acknowledge receipt of your letters of April 30th and May 2nd.

We have now received a sufficient quantity of the Minutes of the British Section held on May 24th to supply all members of the North American Section.

We have been interested to note that the attitude of the British Section relative to the proposed reorganization of the field Board of Directors was very similar to that of the North American Section, although the British Section did not record your conviction in your Minutes in such a definite way as did the North American Section. With regard to this question of the membership of the Board of Directors the North American Section felt that if the Board of Governors is to have any effective views in the matter prompt action is necessary, else the field will already have proceeded so far in coopting a large group of Chinese members proposed under the reorganization that it will be impossible for any material modification to be made without serious embarrassment. For that reason the North American Section asked me to communicate to Dr. Shields by cable its recommendation that the reorganization of the Board of Directors be carried out along the lines proposed in action NAS 222. This was done, and we have now received a cablegram from Dr. Shields which reads as follows: "Meeting of Board of Directors June 4, 1930. Increasing coopted members is fully considered and is thoughtadvisable. Have we permission to do so?" Here we have another illustration of the extreme difficulty the Governors face in exercising any real influence in matters of University policy. When the field finds it necessary to make any important changes in the policy of the University it usually happens that such changes must be brought about as a result of immediate present circumstances. A minimum of two months must elapse from the date that the Board of Directors takes action recommending a change in policy before such a recommendation can be communicated by mail to the home boards and they can send some reply by mail to this recommendation. This minimum of two months usually extends to three or more months due to the delay involved in preparing minutes of meetings, and in calling meetings in America and in calling meetings in America and in Great Britain to act upon recommendations from the field.

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May 19, 1950

The difficulty and delay is already increased by the necessity for consultation between the two Sections of the Board in order to avoid conflicting actions. It is easy to see how the field is often compelled to go ahead on its own initiative without waiting for months to hear from the Board of Governors. As a matter of fact the Governors usually agree with the judgment of the field board; but sometimes, as in the present instance, the Board of Governors may quite rightly differ widely with the Board of Managers as to the wisest policy. We must try to find some way by which the Governors can more promptly communicate its judgment to the field, otherwise we will inevitably drift into a condition where the Board of Governors does nothing more than automatically endorse, or at least give silent approval to the actions of the Board of Directors.

It is also apparent that even though the Governors did succeed in exercising greater influence in such matters of the University policy we must continue to look to the Board of Directors as a vitally important organization in whose hands rests most to the decisions effecting University policy and for that reason we must exercise all the more care that the membership of the Board of Directors is such that we can rely on them implicitly in matters involving the policy and the Christian character of the University. It seems to me that the proposed reorganization whereby three-fifths of the Directors have no direct relation with any missionary or Christian organization, and ten of these members are chosen by cooption, presents a very grave problem. The cablegram from the University implies that the meeting of the Board of Directors on June 4th is to be held on the reorganization basis, and that the change of personnel recommended by Action 899 of the Board of Directors. Once the Directors have held a meeting on this basis it would be very embarrassing to say the least to reduce the coopted membership and increase the representative membership as recommended by the two Sections.

I am today sending you a cablegram, a confirmation copy of which is attached asking your advice as to what reply we should send the University.

Your letter of May 2nd indicates that the British Section does not concur in the suggestion of the North American Section that the Board of Directors be empowered to proceed with the registration of the University or its schools without further reference to the Governors. This is another instance where I wish we might have had further information from the British Section before our North American Section held its meeting. As a matter of fact we inferred from such cables as we have received, particularly from your letter of March 22nd, that the action taken by the North American Section was in line with the sentiment of the British Section. As the matter now stands I presume that no further action will be taken until the Annual Meeting on June 30th. I of course did not send any cablegram relative to Action NAS 216 since it was clearly a matter where concurrent action by the Section was necessary. I hope that within a few days I can send you definite word as to the time of my arrival in London.

Very cordially yours,

Enc.
SAG:C

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May 19, 1930

The difficulty and delay is also increased by the necessity for consultation between the two Sections of the Board in order to avoid conflicting actions. It is easy to see how the field is often compelled to go ahead on its own initiative without waiting for months to hear from the Board of Governors. As a matter of fact the Governors usually agree with the judgment of the field board; but sometimes, as in the present instance, the Board of Governors may quite rightly differ widely with the Board of Directors as to the wisest policy. We must try to find some way by which the Governors can more promptly communicate its judgment to the field, otherwise we will inevitably drift into a condition where the Board of Governors does nothing more than automatically endorse, or at least give silent approval to, the actions of the Board of Directors.

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Very cordially yours,

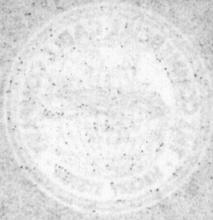
B. A. Gauside

P.S. Since dictating the above, I have received your cablegram re coopted members on the Board of Directors. I am cabling this to the field.

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Commercial Cables



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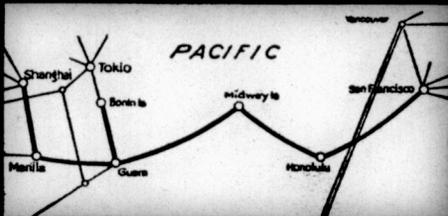
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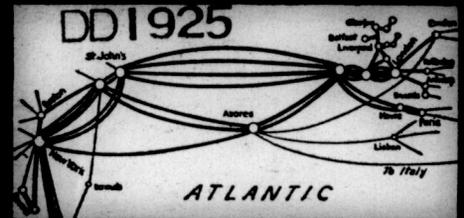


TELEPHONE
HANDOVER OFFICE



ALL AMERICAN
CABLES

CABLES TO ALL THE WORLD



ADDRESS
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FORM CCG 3

SHANTUNG

MAY 20 1930

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INDEXED

TRANSFER

NLT GARSIDE NANFUSHAN NY

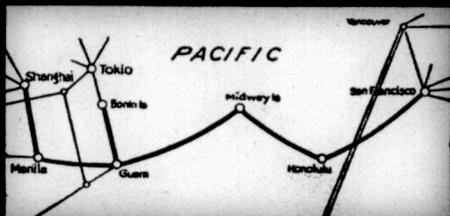
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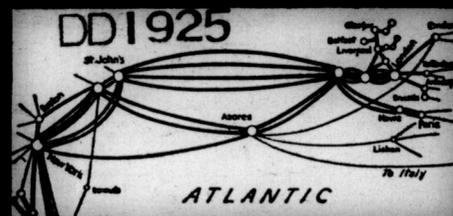


TELEPHONE
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ALL AMERICAN
CABLES

CABLES TO ALL THE WORLD



ADDRESS
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MAY 20 1930

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TRANSFER

NLT GARSIDE NANFUSHAN NY

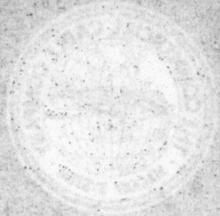
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WOULD SUGGEST PERMISSION CANNOT BE GIVEN IN THIS CASE
UNTIL SECTIONS & ANNUAL REPORT RECEIVED FROM FIELD
FROM FIELD

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SHANTUNG

INDEXED

TRANSFER

Shantung Christian University

May 29, 1930

Dr. Hugh H. Weir,
22, Furnival St.,
London, E.C.4.

My dear Dr. Weir:

Let me acknowledge receipt of your letters of May 14 and May 20, and also of the docket of the annual meeting which is transmitted with your letter of May 20.

You have done a very excellent piece of work in preparing a docket of the meeting. I have glanced it through only hastily, but believe there is nothing more that we could add at this time. There is, of course, a probability that between now and June 30 other items will arise either in London or New York or on the field which will need consideration by the Governors.

Within the past fortnight we have discovered that two other men who are in close contact with educational work in China and are related to American mission boards cooperating in Cheeloo will be present in London on June 30 and can attend the meeting of the Cheeloo Governors. These men are Bishop L.J. Birney and Mr. Franklin H. Warner. I know that you and Mr. Hawkins are already well acquainted with Mr. Warner who is the President of the Yenching Board of Trustees. Mr. Warner is a member of the American Board of Commissioners for Foreign Missions and is very active and influential in this capacity. He was present at the formal dedication of Yenching University last autumn, so he has had a recent first hand contact with conditions in China. Mr. Warner did not visit the Cheeloo campus during his last trip to the Orient but has visited the campus on other occasions and has a very good general knowledge of the situation at Cheeloo.

Bishop L.J. Birney must be well known to a number of members of the British Section. For many years he has been one of the most important of our Methodist leaders in China. His most direct contact with Christian higher educational work is his membership on the Board of Directors of the University of Nanking. Bishop Birney is well acquainted with the work at Cheeloo. His interest in, and support of, Cheeloo should prove an important factor in persuading our Methodist friends to assume an increased share of responsibility in the work we are doing for their constituency at Shantung.

The Executive Committee of our North American Section has unanimously invited Mr. Warner and Bishop Birney to be present at the annual meeting of the Cheeloo Governors as representatives of the North American Section. I am reporting their election to all members of the

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North American Section and am suggesting that several members nominate one or the other as their proxy. I believe that most of the Methodist members of the Board will be glad to nominate Bishop Birney as their representative. I am sure that several will also be glad to choose Mr. Warner.

Most of the members of the North American Section have now designated their proxy for the annual meeting. I believe, however, that several changes in designation should be made as a result of the election of Mr. Warner and Bishop Birney as additional representatives of the Section. I will, therefore, wait a few days before making a report to you as to the designation made by the various members.

I am having copies of the docket of the annual meeting prepared for Mr. Warner and Bishop Birney.

My present steamer reservation is on the Berengaria which is due to arrive in Southampton on the evening of June 28 or the morning of June 29. I have been trying to get a steamer which would bring me to England a day or two earlier than this so as to provide ~~me~~ with more time for consultation with you in advance of the meeting, and which would also give a greater margin for any unexpected delays due to unfavorable weather. However, the steamships are so overcrowded at this season of the year that it is very difficult for one to choose the steamer he would prefer.

I do not know of any particularly important matters which we will need to discuss in advance of the meeting. If I have an opportunity to confer with you briefly before the meeting on Monday morning I believe that should be sufficient. I will plan to be at the offices of the Baptist Board by nine o'clock on Monday morning. If you would like to talk over matters at greater length I will probably be in London all of the afternoon and evening of Sunday, June 29. You will have time to let me know where and how I could get in touch with you if you feel that a conference Sunday afternoon or evening is desirable. I have not as yet made hotel reservations so I cannot as yet give any suggestion as to where you could get in touch with me when I first arrive in London. I will, however, send you further information on this point ~~with~~ within the next week or so.

BAG-H

Very cordially yours,

B. A. Carside

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Ack 6/15/30

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALME, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

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Telephone : HOLBORN 5395.
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Codes : MISSIONS or C.I.M.

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SHANTUNG

22, FURNIVAL STREET,
LONDON, E.C.4.

INDEXED

5th June, 1930.

B.A. Garside, Esq., A.M.,
Shantung Christian University,
150, Fifth Avenue, NEW YORK CITY.

TRANSFER

Dear Mr. Garside,

I enclose the Minutes of the extra meeting which we have just had in view of the receipt of your Minutes and covering letters. As you will see we have mostly just tidied things up a little in preparation for the Annual Meeting, but we have also, as you will see, by my letter to Dr. Armstrong, given very full further consideration to the Registration question. I am sorry to say that we were not able to come to a unanimous conclusion, but we ventilated the whole subject very thoroughly, and I think that our differences are more in the way of looking at things than in the action to be taken.

I have just received a letter from Dr. Shields of 16.5.30. Doubtless you have had a similar one, as he had just had your cable objecting to the large number of Co-opted Members. His letter rather distresses me, because it never seems to have occurred to him that the more power the Board of Directors have the more essential it is that they shall fully represent the constituent societies, and what he says about having already asked these other members and most of them having accepted makes the position indeed extraordinarily difficult and serious. The only way out I can see is for them to devise in China some means by which an adequate number of these Co-opted persons should be appointed by the Missions. There is a further point which is troublesome. We do not either in your office or here wish in any way unduly to hamper the people on the field, but that they should propose such a radical alteration of an almost constitutional nature, carry it through and act on it without obtaining the requisite approval, does seem to me an unsatisfactory situation. I have not mentioned any of this in my letter to Dr. Armstrong, as I am sending a copy of that to China, and I want to consult Mr. Hawkins and Dr. Balme before answering Dr. Shields' letter. In view of this correspondence I am the more glad that we shall have Dr. Cheng Ching Yi with us at the Annual Meeting, and

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SHANTUNG CHRISTIAN UNIVERSITY

TSHINAN, CHINA.

Telephone: HOLLBORN 2395.
Telegrams: ASIATIC FLEET, LONDON.
Cablegrams: ASIATIC, LONDON.
Codes: MISSIONS or C.I.M.

(Incorporated by Act of Parliament, Dominion of Canada)

BOARD OF GOVERNORS:

F. H. Hawkins, LL.B. (L.M.S.) Chairman
British Section:
Harold BARRIS, M.D. F.R.C.S. Chairman
Harold G. JENN, C.B.E., C.A. (E.P.M.)
Hon. Treasurer
Helen H. WARD, M.A., M.B. (S.P.C.K.)
Hon. Secretary
Mrs. J. C. COOK, Hon. Organising Secretary

32, FURNIVAL STREET,
LONDON, E.C.4.

SHANTUNG

5th June, 1930.

INDEXED

I hope Bishop Scott also.
Yours truly,

I have just received a letter from Dr. ...
I enclose the minutes of the extra meeting ...
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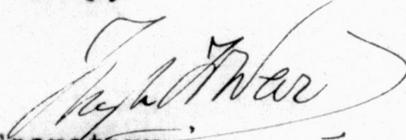
5th June, 1930.

Rev. A.E. Armstrong, M.A., D.D.,
United Church of Canada,
299, Queen Street West,
TORONTO, Ontario, Canada.

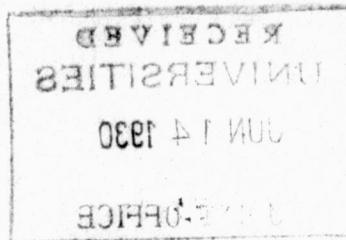
Dear Dr. Armstrong,

I am now enclosing the Minutes of the meeting which we held on May 30th. As you will see it was very largely of a formal nature, at any rate in its conclusions, but the one thing that matters is our resolution BS 268, amending BS 254. We had a very thorough and complete discussion on the subject and I am extremely glad that Dr. Cheng Ching Yi was able to be present and understand the difficulties with which we in this country are faced when things move with great rapidity in China. I think their difficulties are greater than ours, but ours are certainly great also, as you know, and it is well that such an important leader as Dr. Cheng should be able to understand this.

Yours truly,


Hon. Secretary.

HHW/MR.



0873

COPY.

5th June, 1930.

Rev. A. E. Armstrong, M.A., D.D.,
United Church of Canada,
222, Queen Street West,
TORONTO, Ontario, Canada.

Dear Dr. Armstrong,

I am now enclosing the minutes of the meeting which we held on May 30th. As you will see it was very largely of a formal nature, at any rate in its conclusions, but the one thing that matters is our resolution ES 252, amending ES 254. We had a very thorough and complete discussion on the subject and I am extremely glad that Dr. Cheng Ching Yi was able to be present and understand the difficulties with which we in this country are faced when things move with great rapidity in China. I think their difficulties are greater than ours, but ours are certainly great also, as you know, and it is well that such an important leader as Dr. Cheng should be able to understand this.

Yours truly,


Hon. Secretary.

HMW/MIC

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JUN 14 1930
UNIVERSITY OFFICE

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SHANTUNG
TRANSFER

Shantung

June 14, 1930

Dr. H. H. Weir,
Shantung Christian University,
22 Furnival Street,
London, E.C.4, England.

My dear Dr. Weir,

Let me acknowledge receipt of your letter of June 5th, with its enclosed minutes of the May 30th meeting of the British Section. I believe these minutes help to put everything in shape for the Annual Meeting. I trust that Dr. Shields will have in your hands full information as to the actions taken by the June 4th meeting of the Directors, for the Annual Meeting will be greatly influenced in its actions by this information.

I have now received proxies from practically all members of the North American Section. The proxies turned over to me to bring along are as follows:-

<u>Member</u>	<u>Proxy</u>	<u>Member</u>	<u>Proxy</u>
Dr. A. J. Brown	Mr. E. H. Cressy	Mrs. C. K. Roys	Mr. B. A. Garside
Miss M.E. Hodge	Dr. Jas. Endicott	Mr. H.J. Cochran	Mr. B. A. Garside
Prin. Alfred Gandier	Dr. Jas. Endicott	Dr. J.H. Arnup	Dr. Jas. Endicott
Mrs. H.R. Inksater	Mr. B. A. Garside	Mrs. J. M. Avann	Mr. B. A. Garside
Mrs. W. I. Haven	Bishop L.J. Birney	Dr. W.C. Fairfield	Dr. J. L. Barton
Mr. E. E. Willis	Mr. F. H. Warner	Mrs. E. L. Phillips	Bishop L.J. Birney
Bishop W.P. Thirkield	Mr. B. A. Garside	Dr. E.S. Tipple	Bishop L.J. Birney
Dr. R.L. Dickinson	Mr. B. A. Garside	Dr. J.H. Finley	Dr. J. L. Barton
Dr. Seth Milliken	Mr. B. A. Garside		

Dr. Scott has sent you his proxy direct, as, I presume Dr. Armstrong has also. The only other member of the Section, Dr. Paul Monroe, does not return to America until next week. I have a note awaiting his arrival. I have been a bit embarrassed by the number of proxies in my name, and am asking several of those who designated me to make a shift which will more equitably divide the representation.

I have written to the Hotel Russell, Russell Square, for reservations. Hope to be there fairly early on the 29th.

Looking forward to seeing you, I am

Cordially yours,

BAG/G

0875

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALME, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada)

Telephone : HOLBORN 5395.
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Cablegrams : ASIATIC, LONDON.
Codes : MISSIONS or C.I.M.

22, FURNIVAL STREET,
LONDON, E.C.4.

24th June, 1930.

AS NUL
0801
B.A. Garside, Esq., A.M.,
Passenger S.S. BERENGARIA,
SOUTHAMPTON.

TRANSFER

SHANTUNG

Dear Mr. Garside,

Just a line to greet you on arrival and try to arrange a suitable meeting. I realise that the time of your arrival must be somewhat uncertain and I do not know how much you know of London. I have, therefore, two things in view, one to secure if possible an opportunity of talking over business matters with you and to see something of you socially, and should you desire to try and show you something of London.

I expect to be in my own office, not that of the University, but of my Society, S.P.G., 15, Tufton Street, Westminster, on the morning of Saturday, June 28th. Saturday afternoon, if you are here and have nothing better to do, I would gladly spend in taking you anywhere you may wish to go, and again on Sunday if you have nothing better to do I hope you will be able to come and have a quiet sociable chat at my house - 7, Ashworth Road, Maida Vale - at any hour of the day as you may wish. Please do not hesitate to refuse any or all of these suggestions if they are not just what you may wish. I realise that you may have many other plans, and other people to see, and I am only anxious to do what I can in the way of seeing you, so long as it does not interfere with your other arrangements.

In case you do not know London, which is a somewhat complicated place, I am enclosing small plans of the immediate vicinity of Furnival Street (the University Office), Tufton Street (my office), and Ashworth Road (my own home). The full addresses and telephone numbers are as follows:

Shantung Christian University, 22, Furnival Street, Holborn, E.C. 4. (entrance as for B.M.S. offices, No. 19, Furnival Street). Telephone No. Holborn 5395.

S.P.G., 15, Tufton Street, Westminster, S.W. 1.
Telephone No. Victoria 1398.

0876

Telephones: VICTORIA 1598 and 1599 (2 lines). Telegrams: "GOSPELIZE, VIC., LONDON."
Code: Premier and Ecclesiastical.

5m/42502



THE SOCIETY FOR THE PROPAGATION OF THE GOSPEL IN FOREIGN PARTS.

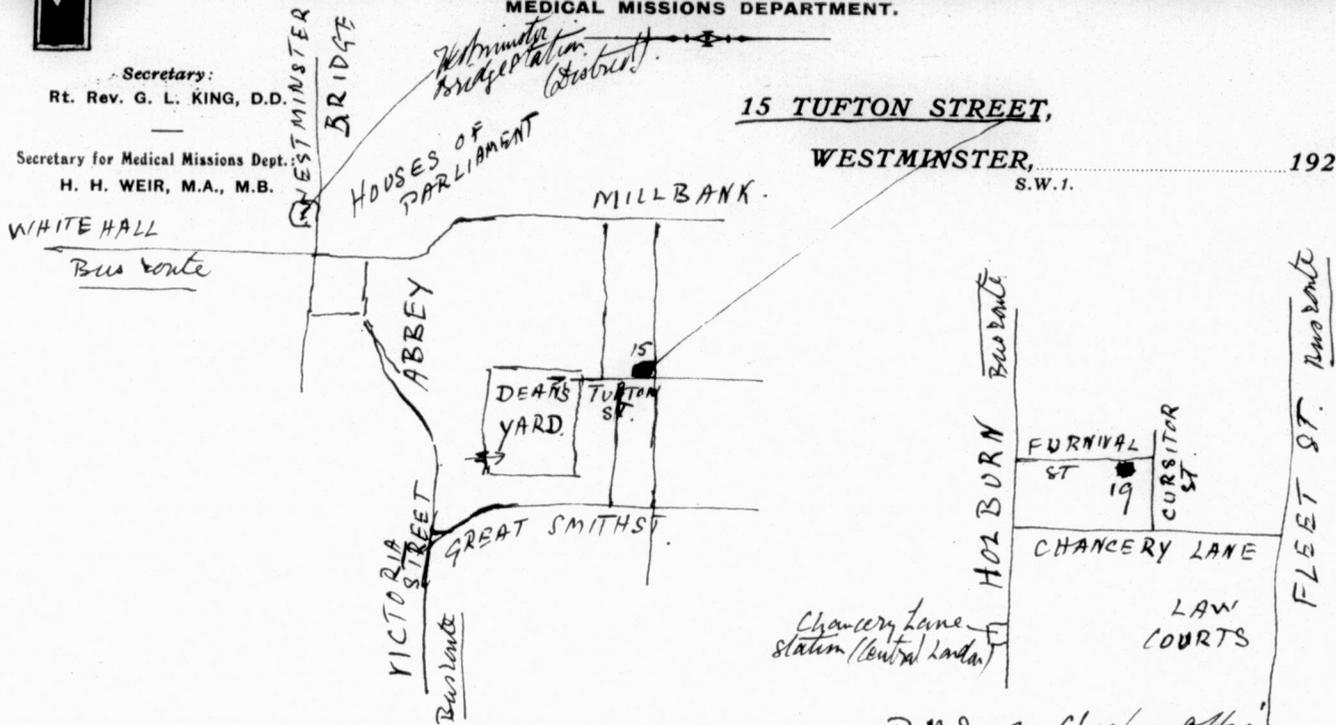
MEDICAL MISSIONS DEPARTMENT.

Secretary:
Rt. Rev. G. L. KING, D.D.

Secretary for Medical Missions Dept.
H. H. WEIR, M.A., M.B.

15 TUFTON STREET,

WESTMINSTER, S.W.1. 192



Chancery Lane station (Central London)

*B.M.S. & Chooloo Office
19, Furnival St. E.C.*

MAIDA VALE station (Bakerloo tube).



*7, Ashworth Road,
Maida Vale, W.9*

0878

Edgworth

2466

Mr Evans

THE SOCIETY FOR THE PROPAGATION OF THE GOSPEL IN FOREIGN PARTS



Secretary
Dr. Rev. G. L. Knox, D.D.
Director of Foreign Missions
H. H. Weld, M.A., M.D.

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SHANTUNG CHRISTIAN UNIVERSITY

Arch 8/21/20

TSINAN, CHINA.

(Incorporated by Act of Parliament Dominion of Canada)

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALME, M.D., F.R.C.S., Chairman.

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Cablegrams : ASIATIC, LONDON.
Codes : MISSIONS or C.I.M.

22, FURNIVAL STREET,
LONDON, E.C.4.

INDEXED

TRANSMITTED

21st July, 1930.

B.A. Garside, Esq., A.M.,
Shantung Christian University,
150, Fifth Avenue,
NEW YORK CITY, U.S.A.

Dear Mr. Garside,

I enclose the Minutes of the Annual Meeting and a copy of my covering letter to Dr. Armstrong. You will see that I have taken up with him to some extent the points that we discussed about signing the Minutes. If and when you see him, it might be well to discuss the matter further. There is obviously no hurry to get it settled, and conversation is much more satisfactory than correspondence on such a subject.

Will you kindly let me have a copy of the last Annual Meeting Minutes - if such exists - as I have given my copy to Mr. Hawkins to sign as Chairman so that I may send this on to Dr. Armstrong for his file, and I would be glad to have a copy for my personal file here.

May I remind you also of another point we discussed, and that is the importance of trying to fix the right date for next year's Annual Meeting as early as possible? I will bring it up in the autumn to our Section, and I suppose the first steps will have to be taken from this end in discovering, so far as may be possible, what are the prospects of visitors to North America from this country.

May I say again, what I have already said to you personally, how much regret we felt at your absence from every point of view, and may I add how much I wish I could have seen more of you than I did, though you were so good as to give me a most valuable evening?

For the most part the Minutes do not, I think, require much further comment than I have already made in my letter to Dr. Armstrong, but in order to make quite sure that we are in complete understanding about them, I had better refer to a few of the smaller questions which have not come up in his letter.

Field Board Minutes, which had not received concurrent

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action, I think carry their meaning on their face. It was obviously no use taking further action on the Budget for the year just accomplished, even if some of the points were not entirely in order.

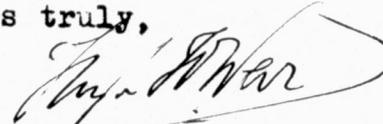
You will, of course, note our reference of FBM 902 - School of Theology and Harvard-Yenching Funds - to your Section, as we agreed in discussion.

Also, you will doubtless take the usual action arising out of G-166 in regard to the Budget by communicating with the Cooperating Board of your Section, and similar action under G-167 - Special Financial Requests. I do not think that I need to make further comment on these.

You will note also that our dealing with the Minutes of the Directors was not by any means exhaustive, and in particular in regard to FBM 928, 932, and 939 - Internal Re-Organisation. Probably FBM 948 - Status of the School of Theology - may need a good deal of consideration and thought. Article IV Sect. IVd. of the Governors Byelaws, as recently revised, bears on it, but it seems to me there is rather a complex legal question involved as to what action is possible or should be taken. I suspect that we shall have to move cautiously about it, merely from the technical point of view.

You will note that as this year the Docket was able to give a full list of officers for both Sections, we have put down the names of the Administrative Secretaries and Assistant Treasurers which were therefore available.

Yours truly,



Hon. Secretary.

HHW/MR.

P.S. I am not sending copies of the "Review of the Year" for all members of the North American Section, as this was circulated with the Docket.

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COPY.

18th July, 1930.

Rev. A.E. Armstrong, M.A., D.D.,
United Church of Canada,
TORONTO, Ontario, Canada.

Dear Dr. Armstrong,

I enclose the Minutes of the Annual Meeting held on June 30th, and with them a copy of last year's Minutes signed by Mr. Hawkins, as Chairman, as having been approved as shown in G-160.

Most unfortunately Garside travelled by the "Berengaria" and was seriously delayed, with the result that not only was I unable to discuss plans with him beforehand, but he did not arrive until the meeting was over. Since then I have asked him about signing the Minutes, for in his absence we were anticipating that he was bringing the Minute Book. He says he has such a book of Minutes, but they are only signed by the Secretary in the form in which they are normally circulated. I note that the North American Section Minutes are signed by him in that way, and the Board Minutes of last year are similarly signed by you. I am therefore doing a similar thing - as you were not at the meeting and it would take too long to submit the Minutes to you in draft, I do not like to send them out as if you were responsible for them, and consequently, as you will see, I am signing them with my name as Secretary of this Section for you as Recording Secretary. I think they ought to have your name on them, and that is perhaps a reasonable way out of the difficulty.

At the same time, Mr. Hawkins agrees with me that you ought to have in the University office copies of Annual Meeting Minutes signed by the Chairman. Whether you ought to have similarly specially signed copies of the Section Minutes, I do not know. If you have any views on the subject, let us discuss it, but at any rate it does no harm to send you a properly signed copy of last year's Minutes for your file.

I am also enclosing the signed proxy forms in case you need them for your files. So much for these preliminaries.

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JUL 18 1930

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Turning to the Minutes themselves, a great deal of their contents is, of course, of a formal and recording nature. The conduct of the meeting was not easy, as we were really out to get a discussion on some big principles, and yet technically our job was to try and deal with the Directors' Minutes, only one complete copy of which was in our hands. I think the Minutes represent pretty fairly the way we went about it.

G-162 does not really say anything new on the Correlated Programme except for the suggestion of a new term, particularly in Chinese, to be found instead of "Rural Programme" which seems to trouble the people on the spot, and is probably at the back of the objections of the alumni. Dr. Bruce, when he heard from Dr. Cheng what the character was, was quite horrified and not in the least surprised that there was objection made.

There really was nothing much new to say about Shields, as everybody had already said it many times over, but as the North American Section had not formally accepted the resignation we had to put in a minute to cover that, and we naturally followed it by approving the proposal of Mr. Davies as Vice-President and duly appointing him.

Our consideration of FBM 900 - The Institute - is important though we did not make any formal minute on it. The Baptist Missionary Society is willing for anything to be done that must be done, but is quite reluctant that all connection between the Institute and the University should be severed. The proposal which we make, if feasible, would keep it within the purview of the Governors, though, of course, it would still no longer be a part of the University in the field.

Incidentally we are going to have a good deal of risk of confusion as to the use of the word "University". From the Governors' point of view clearly it is the body contemplated in the Charter and includes all that it ever did include. From the Chinese Government point of view it does not include either the School of Theology or the Institute, the former of which, at any rate, will be controlled by a distinct body from the Directors of the University - though they may be identical in personnel, as they seem to be at present. Consequently, when the Governors talk of the University they will mean one thing, and when the Directors talk of it they will mean another. We shall have to keep these constantly in mind and be on our guard.

The note on FBM 902 - School of Theology and Harvard-Yenching Funds, really means this, that in the absence of Mr. Garside nobody knew at the time what the position was, and when I saw him he pointed out that what I have just been saying applies to this matter too, and that there is no more difficulty about the Harvard-Yenching money going to the School of Theology, so long as it is used to teach Chinese and not religion, than to any other part of the University under our Charter. Consequently no minute was

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JUL 18
1930

really needed, and it is up to the North American Section to put on paper something which will make this quite clear.

The Reorganisation of the Board of Directors was, of course, ~~the~~ largest and most important point, even more so than the Rural Programme. The statement given in the Minutes is, I think, a pretty full and frank resume, though brief one, of the debate. A number of very vigorous opinions were expressed in various directions, and there was some strong objection to the proposal put forward by the Directors, but ultimately it was realised that what we were doing was considering an amendment in the Byelaws of the Directors, and constitutionally such an amendment had to be proposed by the Directors, which means that we could accept or reject it but not modify it. Moreover, the proposal before us was one made by the Directors after considering the two proposals made by the two Sections quite independently, though along somewhat similar lines, and this led to our passing G-165 as recorded. Quite definitely we do not regard it as a final reorganisation. One point which was made was that none of us were quite sure whether all the Cooperating Boards who have at least one full share in the University are even now represented on the newly appointed Board. We can carry on for the present on the plan they desire and negotiate at leisure.

Doubtless by this time you will have received the Minutes of the Directors' meeting in full. The Budget appended thereto, however, as compared with all previous years, is slightly skeletal. There was a great deal of detail we wished to know, but quite apart from that there had been no time to analyse it, even if we may find it capable of the necessary analysis, which from such observation as has been so far possible does not seem perfectly certain, and to distribute to the Cooperating Boards a statement as to their share in it. Consequently G-166 is slightly more guarded and non-committal than the resolution of last year, but under the circumstances as noted, it was not any good postponing consideration any further. We shall now have to take it up in localised detail after the event and hope for the best.

G-167 - Special Financial Requests and Needs - does just what the Directors wished, but is perhaps a little thin. It was felt, however, that in all the cases of which we could get evidence at the time, Boards were already dealing with their China missions on the exchange question and would, naturally, deal with Cheeloo on the same lines, or at least similar ones as those with which they have dealt with the rest of their work. Consequently it was quite futile for us to make concrete suggestions on that point. It may well be that it will be different in the case of the different Boards. Concerning the other point, there may be a good deal more doubt as to whether the various Societies will be able to take the action desired, and I am not quite sure that the Board felt it ought to urge it upon them more violently than is already done by the Directors' Minutes.

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JUL 18
1930

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I do not think the rest of the Minutes really require any comment. Again, we were hampered all the way through by only having received one copy of the Directors' action at such a very short time before the meeting, which made complete circulation impossible.

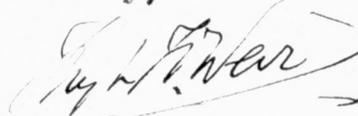
Perhaps I ought to add a comment on the Byelaws of the School of Theology, especially as your Board is so deeply interested in that School. Article VI. Section 2. which, like the rest, appears to be a quotation from the Byelaws of the Board of Governors, makes a statement about the Charter which is true of the University as a whole, but is certainly not true of the School of Theology as such. The Property Article also caused a good deal of anxiety and trouble. Of course, there had not been opportunity for previous study of that either, only extracts had been circulated beforehand to those who were accessible, but some were distinctly unhappy about it and the only thing seemed to be to let them carry on with any or no Byelaws at present and continue negotiations.

As requested by Dr. Shields, immediately after the meeting, I sent the following cable:

"Minute 921 Board Directors approved and Registration."

I am sending copies of this letter for information to Mr. Garside and to Mr. Davies,

Yours truly,



Hon. Secretary.

HHW/MR.



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1930 JUL 18

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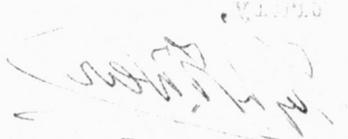
Perhaps I ought to add a comment on the Bylaws of the School of Theology, especially as your Board is so deeply interested in that School. Article VI, Section 2, which, like the rest, appears to be a quotation from the Bylaws of the Board of Governors, makes a statement about the Charter which is true of the University as a whole, but is certainly not true of the School of Theology as such. The property Article also caused a good deal of anxiety and trouble. Of course, there had not been opportunity for previous study of that either, only extracts had been circulated beforehand to those who were accessible, but some were distinctly unhappy about it and the only thing seemed to be to let them carry on with any or no Bylaws at present and confine negotiations.

As requested by Mr. Shields, immediately after the meeting, I sent the following reply:

"Minute 921 Board Directors approved and registration."

I am sending copies of this letter to Mr. Shields and to Mr. DeVies.

Yours truly,



Hon. Secretary.

H.W./MR.

RECEIVED
UNIVERSITIES
JUL 30 1930
JOINT OFFICE

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paper

SHANTUNG

TRANSFER

August 21st, 1930.

ans'd 10/11/30

Dr. H. H. Weir,
Shantung Christian University,
22, Furnival Street, London E.C.4

My dear Dr. Weir,

Since I returned to New York I have been so immersed in the task of catching up again the various lines of work, and carrying on while Mr. Evans gets a few weeks of well-earned rest, that I have let the days slip by without writing you. Yet my delay has not been any indication of lack of appreciation of the kindnesses I received at your hands while I was in London. The week I spent there was a most delightful one, even though it was marred by my bitter disappointment that the *Berengaria's* delay prevented my being present throughout the Cheeloo meeting. It was a great pleasure indeed to meet again those of you on the Cheeloo Board whom I already knew, and to form an acquaintanceship with so many others whom heretofore I have known by name only.

The minutes of the Cheeloo meeting have arrived, and have been sent out to all members of the North American Section. As I have read through the minutes I have been impressed with the fact that the Annual Meeting transacted a great deal of important business in the time available, and reached decisions that are thoroughly wise. Once again I feel, as I have in the case of all our meetings of the full Board of Governors here in New York, and as I have after practically every meeting of our North American Section, that somehow we do not really come to grips with the problems of the University as effectively as we should. This same comment might be made of the work of a majority of our governing boards, not only of the China colleges but also other religious and educational organizations. Yet occasionally one does find a board that actually does handle effectively the tasks placed on their shoulders, and the spectacle of the success which is achieved under these circumstances makes one dissatisfied with any lesser results.

I have noted the various items you mention in your letter of July 21st, and will try to see that these are followed up in due course. The questions relating to the budget for this fiscal year of are particular importance and urgency. I hope we may have a meeting of the North American Section early in the autumn for the purpose of making a serious study of some of these problems.

Please extend to Mrs. Weir my warmest greetings, and assure her again of my appreciation of your delightful hospitality. When we had returned home, Mrs. Garside and I agreed that we found London the

Dr. Weir

-2-

8/21/30

city we liked best of all the places we visited. We hope that we may some day have another opportunity to visit it. Meantime we are hoping that a good representation of the British Section will be able to come to America next year.

Very cordially yours,

B. A. Carside

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LONDON MISSIONARY SOCIETY

(ESTABLISHED 1795)

FOREIGN SECRETARIES:

F. H. HAWKINS, LL.B.

G. E. PHILLIPS, M.A.

A. M. CHIRGWIN, M.A.

LIVINGSTONE HOUSE, BROADWAY, WESTMINSTER. S.W.1

INDEXED

TELEPHONE:

VICTORIA 5057 (3 LINES).

TELEGRAMS:

"MISSIONARY SOWEST." LONDON.

Enclosure.

TRANSFER

30th September 1930.

ans'd. 10/16/30

SHANTUNG

B.A. Garside Esq.,
China Union Universities,
150, Fifth Avenue,
NEW YORK, U.S.A.

Dear Mr. Garside,

Some of us have been much concerned here at the apparent difference of opinion amongst the staff at Cheeloo with regard to the Correlated Programme, and especially the proposal that Cheeloo should specialise on rural education. It was thought that it would be well for me, as Chairman of the Governors, to write to the staff on the subject, and I have written an unofficial letter and for the information of the North American Section I send you a copy of it. I sincerely hope that what I have said will meet with the approval of the American Section.

With kindest regards,

Yours very sincerely,

F. H. Hawkins

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LONDON MISSIONARY SOCIETY

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LONDON MISSIONARY SOCIETY

(ESTABLISHED 1795)

LIVINGSTONE HOUSE, BROADWAY, WESTMINSTER, S.W. 1.
TELEPHONE: VICTORIA 8087 (3 Lines)
TELEGRAMS: "MISSIONARY SOCIETY" LONDON

FOREIGN SECRETARIES:
F. H. HAWKINS, LL.B.
O. E. PHILLIPS, M.A.
A. M. CHIRGWIN, M.A.

Enclosure.

30th September 1930.

SHANTUNG
TRANSIT

B. A. Garbide Esq.,
China Union Universities,
150, Fifth Avenue,
NEW YORK, U.S.A.

Dear Mr. Garbide,

Some of us have been much concerned here at the
apparent difference of opinion amongst the staff at Chefoo
with regard to the Correlated Programme, and especially the
proposal that Chefoo should specialise on rural education.
It was thought that it would be well for me, as Chairman of
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have written an unofficial letter and for the information of
the North American Section I send you a copy of it. I
sincerely hope that what I have said will meet with the
approval of the American Section.

With kindest regards,

Yours very sincerely,

W. H. Murray

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Mr. Garside.

Copy

*att to Hawkins
letter 9/30*

LONDON MISSIONARY SOCIETY

(ESTABLISHED 1795)

FOREIGN SECRETARIES:

F. H. HAWKINS, LL.B.

G. E. PHILLIPS, M.A.

A. M. CHIRGWIN, M.A.

LIVINGSTONE HOUSE, BROADWAY, WESTMINSTER, S.W.1

TELEPHONE:

VICTORIA 5057 (3 LINES).

TELEGRAMS:

"MISSIONARY SOWEST," LONDON.

30th September 1930

To members of the Cheeloo Staff.

INDEXED

My dear Friends,

As Chairman of the Board of Governors I should like to send you very heartiest greetings and my warmest good wishes for all your work in the University. I am writing to you quite unofficially on a subject which is much on my mind.

During the past two years the members of the British Section of Governors have given close and anxious thought to the subject of Cheeloo's share in the Correlated Programme for Christian Universities. We have, of course, carefully studied all the printed matter which has been issued. We have had, also, opportunities for discussing the subject in all its bearings with Dr. Wallace and Mr. Cressy, and you will know from the Minutes the central place it occupied at our Annual Meeting on June 30th. I mention this only to remind you that we have tried our best to understand all the implications of the scheme, and especially to see where it might press hardly on the University whose future progress concerns us all so deeply. At one of our meetings when a Governor had expressed his misgivings that we were being "rushed" into something we only half approved of, another got up and in a most convincing speech showed how closely the suggested venture corresponded with the ideals of the original founders. This point has been stressed again and again by those who have closest knowledge of Cheeloo's early history. I think I may say that now, after considerable doubt and hesitancy, and after trying to review impartially the whole field of Higher Christian Education in China the British Section has become convinced that it is our duty to go forward with faith and courage along the lines of the scheme. We believe we should regard the matter not as one of mere expediency, but as a distinct challenge to still wider service.

But we realise that this conviction of ours by no means reflects the general opinion of you who are dealing directly with the issues raised, and especially that there is a body of Chinese opinion which takes a strongly opposite direction. It is because of this that I feel impelled to write you this unofficial letter, to which I would ask you to give your best and prayerful consideration.

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We are at one in our desire for the good of the whole great effort for educating the youth of the churches in Christian principles and for Christian service. It is not the welfare of Cheeloo alone which concerns us. Yet, as I see it, wholehearted partnership in this comprehensive scheme would bring real gain to Cheeloo quite apart from any future benefits we might reap from the proposed financial campaign. (It is perhaps rather unfortunate, though unavoidable, that in presenting the scheme policy and finance have had to be so closely linked together). In the first place I believe that if all schools of the University drew together in one ideal of service, Cheeloo would gain immensely in the deepening of internal unity. We have suffered too much in recent years from the "departmental spirit". Could you now face together a great task - Medicine, Arts, Science, Nursing, planning how best to serve the great areas where by general consent the need is most acute, we should realise as never before our membership one of another. The unique resources of the Extension Department would be always at hand for experiment and practice. What scope for the statesmen and coordinators amongst you.

Secondly, by accepting her allotted part of the Scheme Cheeloo would have an unrivalled opportunity of serving the whole Church at a critical hour of its history. During his stay here, Dr. Cheng Ching Yi has repeatedly spoken of the way in which the ideal of "going to the people" is spreading amongst the best elements in Young China. He regards it as one of the hopeful features of this time that men and women are coming forward, here and there, as in the case of Dr. W. T. Tao, James Yen and others, ready to identify themselves with the life of the countryside, and of the poor. Kagawa's recent visit to China will have been a further urge in this direction. The question arises, shall the Church lag behind in this high and splendid enterprise, or can it come forward and inspire the movement with the highest ideals of all? Can we ride this tide before it reaches the flood and see to it that along with general enlightenment and uplift Christ Himself is brought into the ordinary lives of the common people? Much may depend on Cheeloo's readiness to help - by study of special problems, by experimenting and by becoming a centre to which young people conscious of such a vocation can confidently go for training and experience.

You may possibly say that the above is sheer idealism and accuse me of conveniently ignoring the sacrifices demanded of the University and of the Arts School in particular. We know indeed that these are not inconsiderable, - but remembering that in every form of cooperation there must be some sacrifice,

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SEP 30
1930

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I do not think they can be called unreasonable. Some years ago we asked several smaller Medical Schools to efface themselves and combine for the greater good of the whole. Now our own turn comes. We realize that the objections of the alumni spring from a right and natural pride in their alma mater, which ought not to be discouraged. But we believe too that there is a good deal of misapprehension which could be dispelled if the Staff itself were first fully convinced and united, and then as occasion offered, took steps to reason the matter out with these men and women. I am glad to think you will be having the help of Dr. Butterfield on the more technical aspects of this matter, and I hope that thought and prayer and united consideration will in time bring us all into accord.

With warmest regards and best wishes,

Yours very sincerely,

J. H. Hawkins

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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALME, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada)

Telephone : HOLBORN 5395.
Telegrams : ASIATIC, FLEET, LONDON
Cablegrams : ASIATIC, LONDON.
Codes : MISSIONS or C.I.M.

22, FURNIVAL STREET,
LONDON, E.C.4.

SHANTUNG
TRANSFER

11th October, 1930.

INDEXED

B.A. Garside, Esq., A.M.,
Shantung Christian University,
150, Fifth Avenue,
NEW YORK CITY, U.S.A.

Dear Mr. Garside,

I enclose the Minutes of the meeting of the British Section of 3.10.30. and my covering letter to Dr. Armstrong, and take the opportunity of thanking you for yours of 21.8.30.

I do not think that there is very much that I need add to my letter to Dr. Armstrong in commenting upon our minutes.

If you could see your way to a date which might fit in with the Ecumenical Methodist Conference, I think that would be a wise plan. It is true that that Society is one of the smaller sharers in the University, but it is also true that its interest is a very great one and its representatives on our Board are among our most valuable Governors. At the same time, should it be more convenient to fix the Annual Meeting in September, it might increase the chance of the S.P.G. sending someone to your side of the Atlantic. It would not be me, but if anyone goes, it might be the Secretary of our Society. His presence would be extremely valuable, but that is very much in the air.

I note what you say in your letter about the difficulty which our Governors meetings seem to have in coming to grips with the problems of the University. I realise it very strongly here, and I think there are two reasons for it. The one that applies more particularly to this country is the fact that the Board has so little, if any, real financial control, because it contributes so little directly. I am disposed to think that the occasional Boards you mention which do handle effectively the task placed upon them are those in the United States which do raise and transmit considerable sums. The other reason is a much more satisfactory one, namely the real reluctance of the Governors and Cooperating Boards to restrict the activities of those on the spot. We have got to be a check sometimes, and we have got to watch events and be prepared to advise about them, but I think we all recognise that the

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men on the spot have the firsthand knowledge, and our objective is to strengthen their hands rather than to make decisions for them. The correlation of this desire with our duty to the contributors whom we represent is a difficulty which is sometimes paralysing. I may be unduly pessimistic, though that is not my normal condition, but I am inclined to think that on the whole we do not manage so very badly, that though we do at times cause considerable inconvenience to the people on the spot, we manage to reduce that inconvenience to something like a minimum, and that any material change which we might make would probably increase rather than reduce difficulties. As I say this sounds pessimistic, but I do not think it really is.

It was a very great pleasure to see something more of you when you were over here, and I wish there had been more opportunity of meeting. I look forward with keen anticipation to seeing something of you on a further visit in a later year.

Yours truly,



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10th October, 1930.

Rev. A.E. Armstrong, M.A., D.D.,
United Church of Canada,
299, Queen Street West,
TORONTO, Ontario, Canada.

Dear Dr. Armstrong,

I enclose the minutes of the meeting of the British Section of the Board of Governors held on 3.10.30. and should make a few comments upon them.

Finance.

You will note that the British Societies are doing something at any rate for their missionaries to meet the difficulty caused by the slump in silver. There is a good deal of variation in the detail of procedure and most Societies felt strongly that the Budget and payments should be in local currency, as otherwise the whole Budget of the University would be a gamble on the exchange.

It was recognised that an increase was really necessary to meet the difficulty of the situation, but it was felt that that increase should rather take the form of a bonus in dollars than a payment in sterling, though the W.M.M.S. is undertaking to make its payments in sterling for the present.

In the case of the B.M.S., L.M.S. and S.P.G. the payment of grants is really in the hands of the local authorities in China, and consequently the Societies in this country have not got full control of the payments made, and we have not yet complete information as to the actions they will take. Doubtless the University will know of them as soon as we do, if not sooner.

It was with great regret that each Society had to express its feeling that an increase of grants at the present time is impossible, but in the existing financial conditions in this country and the almost universal retrenchment in all the missionary work overseas, no other line of action was in any way possible.

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So far as the contribution of this Section to the University is concerned we are hopeful that it may be possible to do something in the way of a bonus increase, but as you know we are handicapped by the fact that some time ago a considerable sum was borrowed from the Capital Fund which we had raised, in order to keep up the annual contributions, and this debt has not yet been paid off. The Section felt that it must give further consideration to the position of its funds before it should decide what extra amount could be transmitted to the University for this year, especially as our liabilities at the moment are rather complicated by Miss Hickson's furlough, which has cost us a very much larger sum than has usually to be remitted for her salary, and we do not yet know exactly what that sum will be.

Directors' Minutes.

I fear that the postponement of the Regulations for the Internal Reorganisation of the University was due to failure on my part to prepare the matter adequately for the meeting. I do not know whether anyone in North America has attempted the correlation of these proposed Regulations with existing documents, particularly the Byelaws which we all approved in the course of 1929-30. I, at any rate, have not yet succeeded in tackling this problem satisfactorily, and the Section felt that a thorough study of the whole matter must be made by someone before it could be in a position to come to a final conclusion. The delay is, of course, regrettable, but in one sense it means the less, because we know that the Directors have already decided to act on the Regulations in an anticipatory way, pending the approval of the Governors. I hope that we may be able to do that at the next meeting of the Section on December 5th, and that by so doing we shall not seriously hold up any conclusions to which the North American Section may come in the meantime.

You will note that the Section approved FBM 929, though I confess we were considerably puzzled as to what exactly we were doing in this. The revised Byelaws as approved last year state that the Directors shall appoint the President and Vice President subject to confirmation by the Governors. The resolution of the Managers we have now approved is that the Governors delegate to the Directors the duty of appointing the President, on the understanding that nominations for the appointment be first submitted to the Governors. These two statements seem in some senses almost entirely contradictory, for the first makes the action of the Directors subject to approval after the event, the other gives the Directors authority, but requires the previous consent of the Governors. It is just possible that the proposed Regulations on which we have not yet acted, offer an explanation, especially in view of the knowledge we all have of the present situation, for Article I. Section I. in

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These states that the President shall be appointed by the S. Board of Directors, and says nothing about the Governors. My own feeling is that from the point of view of the local situation in China, it is probably necessary that the Directors shall make the appointment, and their first thought was to reserve reasonable authority to the Governors by making the appointment, subject to the Governors' endorsement, but on further thought it would seem to me that they feel that their position will be stronger and safer if no endorsement is required, but the share of the Governors in the appointment be secured by previous consultation with them. If my interpretation is correct, I would certainly agree that this letter is the sounder procedure, but of course it will leave a certain element of difficulty to the Directors, for it will involve their strict abstinence from negotiating with any proposed President or Vice-President until they have consulted the Governors - a thing may be very inconvenient for them to carry out. I thought it would be well for me to attempt to discuss this question with you, and as I shall be sending copies of this letter to Mr. Garside and to Mr. Davies, it will bring us all into consultation, and I hope I may hear views from others before our December meeting, when we shall be dealing with the Regulations.

Professor Harkness.

I read to the Section the more important parts of Prof. Harkness' letter to Dr. Shields, which you sent me, and I think that our Minute expressed fairly well the results of our discussion. We do realise the difficulties which Dr. Shields has so clearly put before us in other letters, but it does seem to us that any attempt to simplify the organisation of the University would create far greater difficulties, and our only hope is by keeping the Directors and the two Sections of the Governors in as close touch as possible the minimum of inconvenience may be experienced.

Annual Meeting.

The replies which we have received on this question are extremely tentative in so far as they are not entirely unsatisfactory. No one of the Governors can at present see any prospect of visiting North America next year, but there are just two faint possibilities.

The Ecumenical Methodist Conference is meeting at Atlanta, Georgia, from Friday October 16th to Sunday October 25th 1931, and it is possible that representatives of the W.M.M.S. may be able to attend that, and if suitable to those on your side, join in the Annual Meeting on that occasion.

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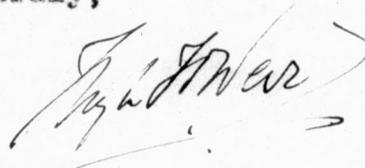
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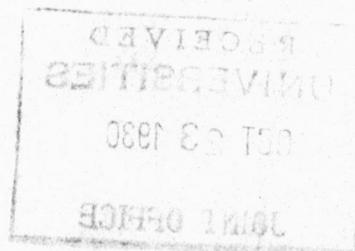
There is a faint possibility that a representative of the S.P.G. may be crossing the Atlantic sometime in September, but this is at present entirely uncertain. I fear that the chances of any of us going strictly ad hoc must be ruled out. I am sorry that we cannot be more constructive just at the moment, but I hope that Mr. Garwise will be able to make at any rate tentative plans in view of this information, and we will endeavour to supplement it as quickly as possible.

Most of the other items in our Minutes are of a local nature, and do not call for any particular comment.

Yours truly,



HFW/MR.



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There is a faint possibility that a representative of the
 S.P.G. may be crossing the Atlantic sometime in September,
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 make at any rate tentative plans in view of this information,
 and we will endeavour to supplement it as quickly as possible.

Most of the other items in our Minutes are of a
 local nature, and do not call for any particular comment.

Yours truly,



J. W. G. Gerwin
 Secretary

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TRANSFER

Shantung Christian University ✓
Yenching University

October 16, 1950

Mr. F. H. Hawkins,
London Missionary Society,
London, S.W.1,
England.

My dear Mr. Hawkins:

Let me acknowledge receipt of your two letters of September 30.

Your first letter informs us of the reappointment of Miss Margaret Burton and yourself as Trustees of Yenching University. I will see that our records are corrected accordingly, and that these reappointments are reported to our Yenching Trustees. I know that all the Trustees will be gratified at the action of the London Missionary Society in continuing the two of you as their representatives on the Yenching Board.

We note also your comment as to the insurance rate of the policy recently secured by the Yenching Woman's College. I am bringing this comment to the attention of our Finance Committee and am also communicating it to the field. We sent the field last year the letter you wrote us on the subject of insurance, and I had understood that they had made investigations along the lines you proposed. Evidently they did not follow up the matter as they should.

I am glad to have a copy of your letter of September 30 addressed to the members of the Cheeloo staff with regard to the ruralized program Cheeloo is being asked to undertake. I am sure that this carefully written letter will do much to encourage support of this program by those on the Cheeloo campus who have been lukewarm or antagonistic. I have felt all along that most of the difficulty has been the result of lack of clarity in understanding what the ruralized program for Cheeloo really means, and what it seeks to accomplish.

We have been very much gratified to receive from Tsinan during the last fortnight very encouraging news as to the way in which the new year of work began in September. It seems that if the University can have fairly peaceful conditions under which to work this year, and can be relatively free from disturbing elements without and within from which it suffered last year, we may hope for a year of rehabilitation and substantial accomplishment.

We must have a meeting of our North American Section within the next few weeks. I will bring to the attention of that meeting your letter

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Mr. Hawkins-2

10-16-30

addressed to the members of the Chealoo staff.

I was very much gratified to receive yesterday from the Rockefeller Foundation information that the Foundation has renewed its appropriation toward the maintenance of the School of Medicine for the fiscal year 1931-32. At the request of the field authorities of the University the Foundation is stating its contribution as Gold \$10,000 plus Mex. \$20,000, rather than Mex. \$40,000 as has been the case during the last few years.

With best wishes, I am

Very sincerely yours,

B. A. Garrido

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SHANTUNG

TRANSFER

Shantung Christian University

October 30, 1930

Dr. H. H. Weir,
22, Furnival Street,
London, E.C.4.

My dear Dr. Weir:

Let me acknowledge receipt of your letter of October 11 to which you attach a copy of a letter you wrote to Dr. Armstrong on October 10. We have also received thirty copies of the minutes of the meeting of the British Section held on October 3.

With regard to the date of the next annual meeting of the Cheeloo Board of Governors, it seems to me that either of the two general dates you suggest, in September or in October, 1931, would be about equally satisfactory to our North American Section. Most of the members of the Section return from their vacations and their summer duties within the first half of the month of September, so any date after September 15 is reasonably satisfactory. Of course, the first month or two after the autumn work begins is quite a busy time for the members of the Section, for everyone is busy catching up with the work that has accumulated during the summer and setting in motion their new plans for the autumn. However, there is no time in the year when we would be free from some objectionable features, for there is always a pressure of work throughout the entire year.

We will await some further word as to the exact or approximate dates when it is most likely that a maximum representation from the British Section can be present here in New York, and will then seek to arrange a meeting of the Section accordingly. I sincerely hope that it may be found possible for the British Section to have adequate representation at the annual meeting, for such representation is quite essential to success. In the past the British Section has been quite well represented at such meetings here in New York due to fortuitous circumstances which have made it possible for Mr. Hawkins and yourself to be present. I feel that such an annual meeting here in New York would be very greatly handicapped if neither you nor Mr. Hawkins could be with us.

We have been very much gratified at the news arriving from Tsinan during recent weeks as to the satisfactory opening of the University in September. While conditions are still far from ideal, they are much better than we dared hope a few months ago. We trust that the coming months will bring still further improvement.

A meeting of the North American Section should be held dur-

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Dr. Weir-2

10-30-30

ing the next few weeks. I am at this time sending out a preliminary inquiry to ascertain the availability of various members of the Section. I wish it were possible for our North American Section to emulate the British Section in deciding, at the close of each meeting, when the next meeting of the Section will be held. In the past we have not found this possible, due to the fact that so many conflicting engagements intrude after such a date has been set, that some change in arrangements is nearly always necessary.

With best wishes, I am

Very sincerely yours,

B. A. Garside

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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALME, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada)

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Codes : MISSIONS or C.I.M.

22, FURNIVAL STREET,
LONDON, E.C.4.

TRANSFER

8th December, 1930.

SHANTUNG

B.A. Garside, Esq., A.M.,
Shantung Christian University,
150, Fifth Avenue,
NEW YORK CITY, U.S.A.

INDEXED

Dear Mr. Garside,

I postponed answering yours of 30.11.30. until I should have our next Minutes to send. I now enclose them and a copy of my letter to Dr. Armstrong, to which very little need be added.

I think on the financial and other similar questions there is nothing more that I need say, and the one point which remains for discussion between us is the date of the Annual Meeting.

I am very glad indeed to hear that you think that the latter part of September or October would be a suitable date for the members of your Section. So far no fresh possibilities have arisen at this end, and I fear that the chance of either Mr. Hawkins or I being able to attend is very small indeed, in fact entirely negligible. I think I can say for both of us that we regret this immensely, and I hope that he at least may be able to go over to New York some time in the future to attend such meetings, but I fear that for my own part it is going to be quite out of the question, essentially on grounds of health. The position so far as our Section is concerned is that I have still to get further information from the W.M.M.S. as to their possibilities, but I have discovered that the Secretary of the S.P.G., Mr. Stacy Waddy, will be in Canada to attend the Synod of the Church of England in Canada about the middle of September, and it might be possible - I dare not put it more strongly than that at present - for him to pay a visit to New York on his way home, towards the end of that month. He is not a member of our Section and his association with the University is not particularly close, but if that should prove the most satisfactory arrangement, we will try and get him to such meetings of the Section as may be held between now and the autumn, so that he may have some knowledge about it. We will hope to make a similar arrangement if anyone who could represent the W.M.M.S. is likely to be available for the Annual Meeting. I am enquiring further from them about this and will let you know as soon as we get anything clear.

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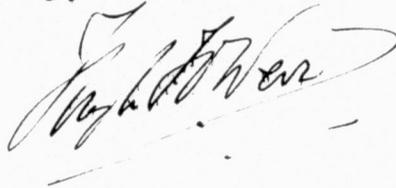
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We are still without any direct news from the University, except such as is contained in the Bulletin, but I am hoping to hear from Mr. Davies before very long.

The letter from Dr. Shields with the statement on the finances of the Medical School, to which Dr. Armstrong refers, has of course reached me, but that is the only thing of the kind which I have had. If at any time you get more information which might be of use to us, I hope you will let me know, for, as I have pointed out before, our direct personal contacts with the University are so very much smaller than yours are.

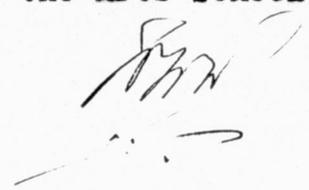
With all good wishes,

Yours truly,



HHW/MR.

P.S. Since dictating the above a letter has come in from Mr. Davies giving news of the political situation, and of the way in which progress has been made in the Arts School.



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We are still without any direct news from the University, except such as is contained in the Bulletin, but I am hoping to hear from Mr. Davis before very long.

The letter from Dr. Shields with the enclosure on the finances of the Medical School, to which Dr. Lammont refers, has of course reached me, but that is the only copy of the kind which I have had. It at any time you get more information which might be of use to me, I hope you will let me know, and I have pointed out before, our direct personal contacts with the University are very much smaller than yours are.

With all good wishes,

Yours truly,

Since December 1 I received a letter and good news from Mr. Davis which was the only one of the kind which the way in which progress was being made in the University.

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TRANSFER

Shantung Christian University

December 13, 1930

Dr. Hugh H. Weir,
22, Furnival St.,
London, E.C., 4, Eng.

My dear Dr. Weir:

We have already mailed you a supply of the minutes of the meeting the North American Section held on November 25, but I have been delayed in sending you this letter of comment and explanation. I believe, however, that the minutes are largely self-explanatory, and that no extended comments will be necessary.

Request to Harvard-Yenching Institute. The Section heartily approved forwarding this request to the Institute, but I am seeking more detailed information from the field before actually transmitting this appeal for assistance. It is important that we have our case in the most convincing form possible before it is formally presented.

Renewal of Rockefeller Grant. This action of the Foundation in continuing its support of the School of Medicine for another year was extremely gratifying to the Section, for it will help carry the School of Medicine through another year of the present financial stringency.

Date of next annual meeting. You will note that the Section gave its tentative approval to the proposal that the next annual meeting of the Board be held in September or October, 1931. The members of the Section did not have any very definite ideas as to dates for it was felt that most of the members of the Section would be able to adjust their plans to meet the convenience of representatives from the British Section. It was suggested informally that if the meeting is to be held at about the time of the ecumenical Methodist conference in October, 1931, it would probably be more satisfactory to have the meeting a few days in advance of the conference, at a time when any members of the British Section, or other British friends who might be appointed as proxies, would be passing through New York City on their way to attend the conference. The usual experience is that after such a conference delegates scatter rather widely and it is difficult to collect a satisfactory group on any given date. This, however, is purely theoretical reasoning. There may be other factors which make it desirable from the standpoint of the British representatives that the annual meeting be held after, rather than before, the ecumenical conference. We will await further word from you in regard to these proposals.

Matters arising from Board of Directors minutes. You will note that by action NAS-235 the Section approved action FEM-929 of the Board of

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Directors relative to the method of appointing the president and the vice-president. By action NAS-236 the Section approved the proposed internal re-organization of the University as adopted by the Managers in action FBM-929, with the proviso, however, that this action of the North American Section is taken subject to concurrent approval by the British Section. In case the British Section raises any questions as to the internal re-organization of the University, the North American Section will be glad to make a further study of the matter.

Financial matters. Over half the time of the meeting was spent in an earnest consideration of the critical financial situation at the University and a discussion of possible methods of contributing to the relief of this situation. Actions NAS-238 to NAS-244 deal with these problems. It is, of course, unlikely that any immediate assistance can be secured from the steps contemplated in actions NAS-238 and NAS-240 which look toward the securing of cooperation from the Episcopal Board and the Methodist Board, but we hope that these two actions may initiate developments which will sooner or later result in securing the cooperation of these two Boards which have every reason to be genuinely interested in the University.

I have written letters to all the cooperating Boards urging them to restate their contributions for this year along the lines suggested in action NAS-239. The representatives of these Boards who were present at the meeting of the Section seemed to be strongly in favor of this policy, for the present year at least, but we dare not be too hopeful that the Boards they represent will all be willing to adopt the proposed policy.

On December 1 the Promotional Committee of our North American Section held a luncheon meeting at which consideration was given to the proposals in actions NAS-242, 243 and 244. With the package of Section minutes I enclosed a few copies of the Promotional Committee minutes. You will note that the Promotional Committee gave its approval to the proposals in these three actions and outlined procedures for making them effective. As yet we cannot forecast what results can be obtained.

With warmest good wishes for the approaching holiday season, I am

Very cordially yours,

B.A. Garfield

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SHANTUNG

TRANSFER

Shantung Christian University

December 26, 1930

Dr. Hugh H. Weir,
22, Furnival Street,
London, E.C.4, Eng.

My dear Dr. Weir:

Let me acknowledge receipt of your letter of December 8 and also thirty copies of the minutes of the British Section meeting held on December 5.

We are sorry to note that the British Boards cooperating in the University have not found it possible to make any very substantial increases in their appropriations toward the work at Cheeloo during 1930-31. We appreciate, however, the extreme difficulty which each of the Societies faces in considering such a request for an increase after all the appropriations for the year have been made.

As yet we have not had time to receive replies from the various North American Boards in response to the appeal by the North American Section for additional support of the work of the University this year. I hope that some increases may be secured but I do not anticipate any substantial additions to what the Societies have already promised to contribute.

My letter of the 13th discussed the situation here as to date of the next annual meeting. There have been no new developments since that letter was written. We will await with interest further word from Great Britain as to the possibilities of having the British Section well represented at such a meeting.

Recent news from the University has appeared to be quite encouraging on the whole. I felt last year when the situation at Cheeloo appeared the most discouraging that one of the most fundamental difficulties the University was facing was the lowered morale of the administration, staff, and student body. Apparently there has been a great revival of optimism during recent months, and this alone would have been a tremendous gain even ~~with~~ although all of the other factors remained unchanged.

With best wishes for a happy and prosperous New Year, I am

Very cordially yours,

B. A. Carside

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